

Corporate Human Rights Benchmark 2019 Company Scoresheet



Company Name China Shenhua Energy

Industry Extractives
Overall Score (*) 4.2 out of 100

Theme Score	Out of	For Theme
0.0	10	A. Governance and Policies
0.0	25	B. Embedding Respect and Human Rights Due Diligence
0.0	15	C. Remedies and Grievance Mechanisms
1.3	20	D. Performance: Company Human Rights Practices
0.8	20	E. Performance: Responses to Serious Allegations
2.1	10	F. Transparency

(*) Please note that any small differences between the Overall Score and the added total of Measurement Theme scores are due to rounding the numbers at different stages of the score calculation process.

Please note also that the "Not met" labels in the Explanation boxes below do not necessarily mean that the company does not meet the requirements as they are described in the bullet point short text. Rather, it means that the analysts could not find information *in public sources* that met the requirements *as described in full* in the CHRB 2019 Methodology document. For example, a "Not met" under "General HRs Commitment", which is the first bullet point for indicator A.1.1, does not necessarily mean that the company does not have a general commitment to human rights. Rather, it means that the CHRB could not identify a public statement of policy in which the company commits to respecting human rights.

Detailed assessment

A. Governance and Policies (10% of Total)

A.1 Policy Commitments (5% of Total)

Indicator Code	Indicator name	Score (out of 2)	Explanation
A.1.1	Commitment to respect human rights	0	The individual elements of the assessment are met or not as follows: Score 1 Not met: General HRs commitment: However, the Company CSR Report states 'China Shenhua standardizes recruitment, prevents employment discrimination, ensures male and female employees get equal pay for equal work, precludes the use of child labor and forced labor, and provides job opportunities for the disabled, minorities and veterans.' [China Shenhua Energy Company, 2017: shenhuachina.com] Not met: UNGC principles 1 & 2 Not met: UDHR Not met: International Bill of Rights Score 2 Not met: UNGPs Not met: OECD
A.1.2	Commitment to respect the human rights of workers	0	The individual elements of the assessment are met or not as follows: Score 1 Not met: ILO Core: The Company does not cover the core labour areas. However, the CSR Report states the Company prohibits child labour and is committed to ensure 'equal pay for equal work' and providing job opportunities to the disabled and ethnic minority. In addition, the Company states that it has established a labour union and enters into labour contracts with its employees in accordance with the relevant laws and regulations. But it is unclear whether the Company ensures employees' right to freedom of association and collective bargaining in all their operations [China Shenhua Energy Company, 2017: shenhuachina.com]

Indicator Code	Indicator name	Score (out of 2)	Explanation
			Not met: UNGC principles 3-6
			Not met: Explicitly list All four ILO apply to EX BPs
			Score 2
			Not met: Explicit commitment to All four ILO Core
			Not met: Respect H&S of workers
			Not met: H&S applies to EX BPs
A.1.3.EX	Commitment to		The individual elements of the assessment are met or not as follows:
A.1.3.LX			Score 1
	respect human		Not met: Based on UN Instruments
	rights		Not met: Voluntary Principles (VPs) partcipant
	particularly		Not met: Uses only ICoCA members
	relevant to the		Not met: Oses only redea members Not met: Respecting indigenous rights
	industry (EX)		Not met: ILO 169
	, , ,		
		0	Not met: UN Declaration on the Rights of Indigenous People (UNDRIP)
			Not met: Expects BPs to respect these rights
			Score 2
			Not met: FPIC commitment
			Not met: Voluntary Guidelines on Tenure Rights
			Not met: IFC performance standards
			Not met: Zero tolerance for land grabs
			Not met: Respecting the right to water
			Not met: Expects BPs to commit to all these rights
A.1.4	Commitment to		The individual elements of the assessment are met or not as follows:
	engage with		Score 1
	stakeholders		Not met: Commits to stakeholder engagement: The Company states that they
	Stancilolacio		disclose a social responsibility report 'with an eye to enhancing communication and
			liaison with all stakeholders'. The Company also states 'After publication of the CSR
			Report every year, the Company solicits opinions from investors, employees,
			customers and other stakeholders on corporate operation and management as well
			as report preparation, and adopts those that are reasonable.' The Company also
			states 'Honesty is the China Shenhua various stakeholders on the solemn
			commitment. Stakeholder support is the survival and development
		0	[sic]Companies with stakeholders to maintain adequate communication ,
			maximizing the introduction of stakeholders involved in the company for
			sustainable development, with the majority of stakeholders together to promote
			social responsibility. [sic]'However, it is not clear how the company interacts with
			potentially and actually affected stakeholders and their legitimate representatives.
			[China Shenhua Energy Company, 2017: shenhuachina.com]
			Not met: Regular stakeholder engagement
			Score 2
			Not met: Commits to engage stakeholders in design Not met: Paralle at tale helder design on a paralle at tale
			Not met: Regular stakeholder design engagement
A.1.5	Commitment to		The individual elements of the assessment are met or not as follows:
	remedy		Score 1
		_	Not met: Commits to remedy
		0	Score 2
			Not met: Not obstructing access to other remedies
			Not met: Collaborating with other remedy initiatives
			Not met: Work with EX BPs to remedy impacts
A.1.6	Commitment to		The individual elements of the assessment are met or not as follows:
	respect the		Score 1
	rights of human	0	Not met: Zero tolerance attacks on HRs Defenders (HRDs)
	rights		Score 2
	_		Not met: Expects EX BPs to reflect company HRD commitments
	defenders		<u> </u>

A.2 Policy Commitments (5% of Total)

Indicator Code	Indicator name	Score (out of 2)	Explanation
A.2.1	Commitment from the top	0	The individual elements of the assessment are met or not as follows: Score 1 Not met: CEO or Board approves policy Not met: Board level responsibility for HRs Score 2 Not met: Speeches/letters by Board members or CEO
A.2.2	Board discussions	0	The individual elements of the assessment are met or not as follows: Score 1 Not met: Board/Committee review of salient HRs Not met: Examples or trends re HR discussion

Indicator Code	Indicator name	Score (out of 2)	Explanation
			Score 2
			Not met: Both examples and process
A.2.3	Incentives and		The individual elements of the assessment are met or not as follows:
	performance		Score 1
	management	0	Not met: Incentives for at least one board member
			Not met: At least one key EX RH risk, beyond employee H&S
			Score 2
			Not met: Performance criteria made public

B. Embedding Respect and Human Rights Due Diligence (25% of Total) B.1 Embedding Respect for Human Rights in Company Culture and Management Systems (10% of Total)

Indicator Code	Indicator name	Score (out of 2)	Explanation
B.1.1	Responsibility		The individual elements of the assessment are met or not as follows:
	and resources		Score 1
	for day-to-day		Not met: Commits to ILO core conventions
	human rights	0	Not met: Senior responsibility for HR
	functions		Score 2
	Tunctions		Not met: Day-to-day responsibility
			Not met: Day-to-day responsibility for EX BRs
B.1.2	Incentives and		The individual elements of the assessment are met or not as follows:
	performance		Score 1
	management	0	Not met: Senior manager incentives for human rights
			Not met: At least one key EX HR risk, beyond employee H&S
			Score 2
			Not met: Performance criteria made public
B.1.3	Integration		The individual elements of the assessment are met or not as follows:
	with enterprise		Score 1
	risk	0	Not met: HR risks is integrated as part of enterprise risk system
	management		Score 2
D 4 4			Not met: Audit Ctte or independent risk assessment The individual absence to a fall account of the control of the contro
B.1.4.a	Communication		The individual elements of the assessment are met or not as follows:
	/dissemination		Score 1 • Not met: Commits to ILO core conventions
	of policy		Not met: Communicates its policy to all workers in own operations
	commitment(s)	0	Score 2
	within		Not met: Commits to all 4 ILO core conventions
	Company's own		Not met: Communication of policy commitments to stakeholder
	operations		Not met: How policy commitments are made accessible to audience
B.1.4.b	Communication		The individual elements of the assessment are met or not as follows:
D.1.4.0			Score 1
	/dissemination		Not met: Commits to all 4 ILO core conventions for suppliers
	of policy		Not met: Communicating policy to EX contractors and joint ventures
	commitment(s)	0	Not met: Including to EX BPs (removed)
	to business		Score 2
	relationships		Not met: How HR commitments made binding/contractual
			Not met: Including on EX BPs
B.1.5	Training on		The individual elements of the assessment are met or not as follows:
_	Human Rights		Score 1
			Not met: Scores at least 1 on A.1.2
		0	Not met: Trains all workers on HR policy commitments
		U	Not met: Trains relevant EX managers including security personnel
			Score 2
			Not met: Score of 2 on A.1.2
			Not met: Both requirements under score 1 met
B.1.6	Monitoring and		The individual elements of the assessment are met or not as follows:
	corrective		Score 1
	actions		Not met: Scores at least 1 on A.1.2
			Not met: Monitoring implementation of HR policy commitments
		0	Not met: Monitoring EX BP's
			Score 2
			• Not met: Score of 2 on A.1.2
			Not met: Describes corrective action process
			Not met: Example of corrective action
			Not met: Discloses % of EX supply chain monitored

Indicator Code	Indicator name	Score (out of 2)	Explanation
B.1.7	Engaging business relationships	0	The individual elements of the assessment are met or not as follows: Score 1 Not met: HR affects selection EXs business partners Not met: HR affects on-going EX business partner relationships Score 2 Not met: Both requirement under score 1 met Not met: Working with EX business partners to improve performance
B.1.8	Approach to engagement with potentially affected stakeholders	0	The individual elements of the assessment are met or not as follows: Score 1 Not met: Stakeholder process or systems Not met: Frequency and triggers for engagement Not met: Engagement includes EX business partners workers Not met: Engagement includes EX business partners communities Score 2 Not met: Analysis of stakeholder views and company's actions on them

B.2 Human Rights Due Diligence (15% of Total)

Indicator Code	Indicator name	Score (out of 2)	Explanation
B.2.1	Identifying: Processes and triggers for identifying human rights risks and impacts	0	The individual elements of the assessment are met or not as follows: Score 1 Not met: Identifying risks in own operations: The Company does a materiality assessment (called the identification of substantive issues). However, this does not cover human rights. [China Shenhua Energy Company, 2017: shenhuachina.com] Not met: identifying risks in EX business partners Score 2 Not met: Ongoing global risk identification Not met: In consultation with stakeholders Not met: In consultation with HR experts Not met: Triggered by new circumstances Not met: Explains use of HRIAs or ESIA (inc HR)
B.2.2	Assessing: Assessment of risks and impacts identified (salient risks and key industry risks)	0	The individual elements of the assessment are met or not as follows: Score 1 Not met: Salient risk assessment (and context): The Company identifies substantive issues for the Company, however this does not include human rights related issues. [China Shenhua Energy Company, 2017: shenhuachina.com] Not met: Public disclosure of salient risks Score 2 Not met: Both requirements under score 1 met
B.2.3	Integrating and Acting: Integrating assessment findings internally and taking appropriate action	0	The individual elements of the assessment are met or not as follows: Score 1 Not met: Action Plans to mitigate risks Not met: Including amongst EX BPs Not met: Example of Actions decided Score 2 Not met: Both requirements under score 1 met
B.2.4	Tracking: Monitoring and evaluating the effectiveness of actions to respond to human rights risks and impacts	0	The individual elements of the assessment are met or not as follows: Score 1 Not met: System to check if Actions are effective Not met: Lessons learnt from checking effectiveness Score 2 Not met: Both requirement under score 1 met
B.2.5	Communicating : Accounting for how human rights impacts are addressed	0	The individual elements of the assessment are met or not as follows: Score 1 Not met: Comms plan re identifying risks Not met: Comms plan re assessing risks Not met: Comms plan re action plans for risks Not met: Comms plan re reviewing action plans Not met: Including EX business partners Score 2 Not met: Responding to affected stakeholders concerns

Indicator Code	Indicator name	Score (out of 2)	Explanation
			Not met: Ensuring affected stakeholders can access communications

C. Remedies and Grievance Mechanisms (15% of Total)

Indicator Code	Indicator name	Score (out of 2)	Explanation
C.1	Grievance channel(s)/mec hanism(s) to receive complaints or concerns from workers	0	The individual elements of the assessment are met or not as follows: Score 1 Not met: Channel accessible to all workers Score 2 Not met: Number grievances filed, addressed or resolved: The Company discloses in its 2015 CSR Report that 55 grievances were filed, addressed and resolved through formal grievance mechanisms. However, there is no evidence of more recent disclosures, and they do not cover other human rights related complaints. Furthermore, it is not clear what the company's formal grievance mechanisms are. Not met: Channel is available in all appropriate languages Not met: Expect EX BPs to have equivalent grievance system Not met: Opens own system to EX BPs workers
C.2	Grievance channel(s)/mec hanism(s) to receive complaints or concerns from external individuals and communities	0	The individual elements of the assessment are met or not as follows: Score 1 Not met: Grievance mechanism for community Score 2 Not met: Describes accessibility and local languages Not met: Expects EX BPs to have community grievance systems Not met: EX BPs communities use global system
C.3	Users are involved in the design and performance of the channel(s)/mec hanism(s)	0	The individual elements of the assessment are met or not as follows: Score 1 Not met: Engages users to create or assess system Not met: Description of how they do this Score 2 Not met: Engages with users on system performance Not met: Provides user engagement example on performance Not met: EX BPs consult users in creation or assessment
C.4	Procedures related to the mechanism(s)/c hannel(s) are publicly available and explained	0	The individual elements of the assessment are met or not as follows: Score 1 Not met: Response timescales Not met: How complainants will be informed Score 2 Not met: Escalation to senior/independent level
C.5	Commitment to non-retaliation over complaints or concerns made	0	The individual elements of the assessment are met or not as follows: Score 1 Not met: Public statement prohibiting retaliation Not met: Practical measures to prevent retaliation Score 2 Not met: Has not retaliated in practice Not met: Expects EX BPs to prohibit retaliation
C.6	Company involvement with State- based judicial and non- judicial grievance mechanisms	0	The individual elements of the assessment are met or not as follows: Score 1 Not met: Won't impede state based mechanisms Not met: Complainants not asked to waive rights Score 2 Not met: Will work with state based or non judicial mechanisms Not met: Example of issue resolved (if applicable)
C.7	Remedying adverse impacts and incorporating lessons learned	0	The individual elements of the assessment are met or not as follows: Score 1 Not met: Describes how remedy has been provided Not met: Says how it would remedy key sector risks Score 2 Not met: Changes introduced to stop repetition Not met: Approach to learning from incident to prevent future impacts Not met: Evaluation of the channel/mechanism

Indicator Code	Indicator name	Score (out of 2)	Explanation
D.3.1	Living wage (in		The individual elements of the assessment are met or not as follows:
	own extractive		Score 1
	operations,		Not met: Living wage target timeframe or achieved
	which includes	0	Not met: Describes how living wage determined
	JVs)		Score 2
			Not met: Pays living wages Not met: Reviews livings wages definition with unions
D.3.2	Transparency		The individual elements of the assessment are met or not as follows:
D.3.2	and		Score 1
	accountability		Not met: Member of EITI
	(in own		Not met: Reports of taxes and revenues beyond legal minimums: The Company
	extractive		discloses that the total tax paid was 48,694 (RMB Million). However, a breakdown
	operations,	0	of these taxes has not been provided. [China Shenhua Energy Company, 2017:
	which includes		shenhuachina.com]
	JVs)		Score 2 • Not met: Reports taxes and revenue by country
			Not met: Steps taken re non EITI countries
			Not met: Disclosures contract terms where not a requirement
D.3.3	Freedom of		The individual elements of the assessment are met or not as follows:
	association and		Score 1
	collective		Not met: Commits not to interfere with union rights and collective bargaining and
	bargaining (in		prohibits intimidation and retaliation
	own extractive	0	• Not met: Discloses % covered by collective bargaining: The Company states 'In
	operations,	0	2017, 90% of second-tier enterprises have established labour unions, with 99.7% of employees having joined as members.' However, it's not clear what number of
	which includes		'first-tier' employees are covered by collective bargaining agreements. [China
	JVs)		Shenhua Energy Company, 2017: shenhuachina.com
			Score 2
			Not met: Both requirement under score 1 met
D.3.4	Health and		The individual elements of the assessment are met or not as follows:
	safety:		Score 1
	Fatalities, lost		Not met: Injury Rate disclosures: The Company discloses in 2017 'there were no
	days, injury		relatively major or more serious safety accidents'. The Company also has a graph where they break down the investment of each segment in safe production in
	rates (in own		2017. However, this is not sufficient to receive this indicator. [China Shenhua
	extractive		Energy Company, 2017: shenhuachina.com]
	operations,	0	Not met: Lost days or near miss disclosures
	which includes		Met: Fatalities disclosures: The Company discloses a fatality rate per million tone
	JVs)		of coal produced from 2013 to 2017. [China Shenhua Energy Company, 2017:
			shenhuachina.com]
			Score 2
			Not met: Set targets for H&S performance Not met: Met targets or explains why not
D.3.5	Indigenous		The individual elements of the assessment are met or not as follows:
D.3.3	peoples rights		Score 1
	and free prior		Not met: Process to identify indigenous rights holders: The Company does
	and informed		highlight 'the community' as potential stakeholders, but does not specify
	consent (FPIC)		indigenous communities as a potential stakeholder, nor do they highlight a process
	(in own	0	to identify indigenous rights holders. [China Shenhua Energy Company, 2017:
	extractive		 shenhuachina.com] Not met: How engages with communities in assessment
	operations,		Score 2
	which includes		Not met: Commits to FPIC (or ICMM)
	JVs)		Not met: Gives recent example FPIC or dropping deal
D.3.6	Land rights (in		The individual elements of the assessment are met or not as follows:
	own extractive		Score 1
	operations,		Not met: Approach to identification of land tenure rights holders
	which includes	0	Not met: Describes approach to doing so if no recent deals
	JVs)		Score 2
	1		Not met: How valuation and compensation works Not met: Steps to meet IFC PS 5 in state deals
			I - NOT THEIR STEPS TO THEEL IFO FS S III STATE WEARS
D.3.7	Security (in		Not met: Describes approach if no recent deals The individual elements of the assessment are met or not as follows:
D.3.7	Security (in		Not met: Describes approach if no recent deals
D.3.7	own extractive	0	Not met: Describes approach if no recent deals The individual elements of the assessment are met or not as follows:
D.3.7		0	Not met: Describes approach if no recent deals The individual elements of the assessment are met or not as follows: Score 1

Indicator Code	Indicator name	Score (out of 2)	Explanation
			Score 2
			Not met: Assesses and involves communities
			Not met: Working with local community
D.3.8	Water and		The individual elements of the assessment are met or not as follows:
	sanitation (in		Score 1
	own extractive		Met: Action to prevent water and sanitation risks: The Company highlights that it
	operations,		aligns itself to SDG 8 - Clean Water and Sanitation. The Company has stated that it
	which includes JVs)		does this by assisting in safeguarding safe drinking water of impoverished
			households in Puge Country, Liangshan Prefecture, Sichuan Province. The Company
		1	also states that it is managing water resources to reduce utilization and sewage
			emission and the Company is increasing recycled water use. In addition the
			company states that 5.2 million tonnes of desalinated sea water was used in 2017.
			[China Shenhua Energy Company, 2017: shenhuachina.com]
			Score 2
			Not met: Water targets considering local factors
			• Not met: Reports progress in meeting targets and shows trends in progress made

E. Performance: Responses to Serious Allegations (20% of Total)

Indicator Code	Indicator name	Score (out of 2)	Explanation
E(1).0	Serious		No allegations meeting the CHRB severity threshold were found, and so the score
	allegation No 1		of 3.36 out of 80 points scored in themes A-D & F has been applied to produce a
			score of 0.84 out of 20 points for theme E.

F. Transparency (10% of Total)

Indicator Code	Indicator name	Score	Explanation
F.1	Company willingness to publish information	0.11 out of 4	Out of a total of 38 indicators assessed under sections A-D of the benchmark, China Shenhua Energy made data public that met one or more elements of the methodology in 1 cases, leading to a disclosure score of 0.11 out of 4 points.
F.2	Recognised Reporting Initiatives	2 out of 2	The individual elements of the assessment are met or not as follows: Score 2 • Met: Company reports on GRI: The Company maps their disclosures to the GRI in their CSR Report in Appendix 2. [China Shenhua Energy Company, 2017: shenhuachina.com] • Not met: Company reports on SASB • Not met: Company reports on UNGPRF
F.3	Key, High Quality Disclosures	0 out of 4	China Shenhua Energy met 0 of the 10 thresholds listed below and therefore gets 0 out of 4 points for the high quality disclosure indicator. Specificity and use of concrete examples Not met: Score 2 for A.2.2: Board discussions Not met: Score 2 for B.1.6: Monitoring and corrective actions Not met: Score 2 for C.1: Grievance channel(s)/mechanism(s) to receive complaints or concerns from workers Not met: Score 2 for C.3: Users are involved in the design and performance of the channel(s)/mechanism(s) Discussing challenges openly Not met: Score 2 for B.2.4: Tracking: Monitoring and evaluating the effectiveness of actions to respond to human rights risks and impacts Not met: Score 2 for C.7: Remedying adverse impacts and incorporating lessons learned Demonstrating a forward focus Not met: Score 2 for A.2.3: Incentives and performance management Not met: Score 2 for B.1.2: Incentives and performance management Not met: Score 1 for D.3.1: Living wage (in own extractive operations, which includes JVs) Not met: Score 2 for D.3.4: Health and safety: Fatalities, lost days, injury rates (in own extractive operations, which includes JVs)

Disclaimer

A score of zero for a particular indicator does not mean that bad practices are present. Rather it means that we have been unable to identify the required information in public documentation.

See the 2019 Key Findings report and technical annex for more details of the research process.

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As CHRB Ltd, we want to emphasise that the results will always be a proxy for good human rights management, and not an absolute measure of performance. This is because there are no fundamental units of measurement for human rights. Human rights assessments are therefore necessarily more subjective than objective. The Benchmark also captures only a snap shot in time. We therefore want to encourage companies, investors, civil society and governments to look at the broad performance bands that companies are ranked within rather than their precise score because, as with all measurements, there is a reasonably wide margin of error possible in interpretation. We also want to encourage a greater analytical focus on how scores improve over time rather than upon how a company compares to other companies in the same industry today. The spirit of the exercise is to promote continual improvement via an open assessment process and a common understanding of the importance of the UN Guiding Principles on Business and Human Rights.