

ACT FRAMEWORK

Low-carbon transition assessment



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1. Introduction

Over the past 20 years, GHG emissions accounting has gone from a voluntary practice for organisations mindful of the climate impacts of their activities to regulatory requirements including public disclosure. Since the Science-Based Targets initiative (SBTi) launched in 2015, more than 5,000 companies have set science-based targets, including more than 3,200 net-zero commitments, as of June 2024. The Accelerate Climate Transition initiative – formerly known as Assessing low-Carbon Transition (ACT) - was launched in 2015, pioneering the concept of corporate low-carbon transition plans. Following pilot and development phases until 2022, it provides the most comprehensive assessment tool for real-economy transition plans (1), and aligns with the Five Principles – ambition, integrity, transparency, credibility, equity - from the United Nations Secretary-General (UNSG) High level Expert group on Net Zero emissions commitments (2).

Drawing from CDP's and the French Agency for Ecological Transition's (ADEME) expertise in corporate carbon accounting and management practices the ACT initiative adopts a forward-looking holistic approach to corporate climate accountability providing the necessary methodologies and tools with the readiness to deliver actionable insights. The level of ambition of a company's climate strategy and the actions taken in response to it are analysed against relevant low-carbon benchmarks. Since the first Automotive Benchmark in 2019, the World Benchmarking Alliance (WBA) has been a strategic partner playing a key role in disseminating ACT assessment results and inspiring action for the low-carbon transition globally. In 2022, the stewardship of the ACT Initiative was transferred to WBA.

In the meantime, despite the increasing number of net-zero commitments and the proliferation of frameworks, global emissions of carbon dioxide (CO₂) have yet to reach their peak while the consequences of climate change are clear:

The higher the magnitude of climate change, the more dramatic the impacts will be in the future. The Intergovernmental Panel on Climate Change (IPCC), clearly highlighted the huge gap between consequences to expect in a 2°C and a 1.5°C world (3), the latter being the aspirational target to focus on, set by the Paris Agreement. Urgent actions are needed now more than ever to keep this target within reach. The 2020-2030 decade is depicted as the central milestone that cannot be missed, explaining for instance why the European Union recently raised its 2030 climate target ("fit to 55").

The degree of action undertaken now and in the near-term will be a major determining factor in the costs of the transition. Considering that, in the near-term, the establishment of globally-aligned, impactful government regulations is highly unlikely, the initiative of companies and their voluntary shift towards a low-carbon business will be key in achieving near-term change. The degree of this voluntary commitment also provides insights into the overall commitment of business to the transition. The ACT assessment methodologies provide insights into this commitment by assessing the present willingness and capacity of companies to transition to a low-carbon future.

Measuring the ability of companies to transition to a low-carbon economy requires an understanding of how decarbonisation is embedded in their business strategies. To help companies set decarbonisation targets compatible with well-below 2°C or beyond, i.e. 1.5°C climate change scenarios, various allocation methods have been developed to define their contribution to sectoral or global efforts to mitigate GHG emissions.

While these allocation methods give a GHG emissions reduction rate and a target to achieve, the ACT methodologies employ a holistic approach, taking into account all feasible quantitative and qualitative indicators that provide insight regarding a company's current and future ability to reduce its GHG emissions and maximise its contribution to the low-carbon transition. All indicator scores are consolidated into a scoring,

which provides an overall metric of the company's low-carbon alignment. Ultimately the goal is to provide companies with specific feedback on their low-carbon alignment in both the near and long term. Once the outcomes are made public, ACT assessments also become a source of insights to all stakeholders involved in the corporate low-carbon transition.

Initially focusing on high-GHG emissive sectors with regard to the climate mitigation issue, the ACT initiative is now addressing a wider range of topics: climate adaptation, financial sector, and soon biodiversity. It is worth noting that, while this framework relates to ACT assessment methodologies specifically dedicated to

climate mitigation, the principles and guidance it delivers also inspire other methodologies issued by the

2. Assessment Framework

The ACT Framework is in itself an assessment framework. It outlines the path for all ACT assessment methodologies dedicated to climate mitigation. It is the key document that identifies the most relevant indicators for assessing a company's climate impact. ACT assessment methodologies shall use the ACT framework to ensure the consistent application of all ACT principles (see below) within the different sectors thus fulfilling the need for consistent accountability to different stakeholders.

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2.1. ACT ASSESSMENT PRINCIPLES

- Based on ACT Framework v1.1. See section 2 p. 6
 - The application of principles is fundamental to ensure that low carbon transition-related information is true and fair. These assessment principles, presented in Table 1, are designed to guide an ACT assessment and should be used to shape decision making for the assessor. The principles cover multiple elements of an assessment including how data should be selected, how it should be used and what sort of assumptions can be used. The application of these principles should allow for improved consistency across ACT assessments.

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TABLE 1: ACT ASSESSMENT PRINCIPLES

RELEVANCE - Select the most relevant information (core business and stakeholders) to inform the various components of the assessment, and thus to assess low carbon transition.

VERIFIABILITY - The data required for the assessment shall be verifiable and reflect the overall credibility of the company's low-carbon strategy and related transition plan.

AMBITION - The data used for the assessment shall reflect the company's contribution to a 1.5°C maximum global warming whenever possible, or to well-below 2°C as the minimum required efforts (compared to pre-industrial levels).

CONSERVATIVENESS - Whenever the use of assumptions is required, the assumption shall reflect company's current performance and shall not overestimate progress or improvements if supporting evidence is not available.

CONSISTENCY - Whenever time series data is used, it should be comparable over time.

DIRECTION OVER TIME - Enable the evaluation of the near- and long-term performances, to ensure quick impact of actions and the continuity of the overall strategy including a long-term vision of the company's business.

2.2. MATURITY JOURNEY: FROM GHG ACCOUNTING TO ACT ASSESSMENT

New elements for v2.0.

In the spirit of the "you can't manage what you don't measure" maxim, it is imperative that companies work on their GHG accounting before they can be properly assessed by ACT. The methodologies require GHG emissions data for the five years preceding the reporting year, to ensure insightful trend analysis of companies' past performance. It has rapidly become clear that many companies that report their GHG emissions are far from having developed a robust transition plan.

For this reason,, the ACT initiative has developed the ACT Step-by-Step methodology, with the objective to "provide guidance and support for companies to prepare, structure and implement their decarbonisation strategies (4). This methodology proposes a long process, typically lasting 1 to 1.5 years, enabling the company to develop a robust and credible transition plan and start taking actions to decarbonise.

ACT sectoral methodologies dedicated to climate mitigation, covered by this framework, are more applicable to companies which have already gone through the three first steps listed in Table 2. Otherwise, one can expect poor ACT scores, which is typically seen for companies assessed based on public data only (see section 6.0).

Note: The ACT Adaptation methodology (dedicated to climate change adaptation) released in 2023¹, and the upcoming ACT Biodiversity methodology, do not fall in the scope of the ACT Framework.

TABLE 2: COMPANIES' MATURITY JOURNEY - FROM MEASUREMENT TO ACCOUNTABILITY

MEASUREMENT	Measurement is the first step in reducing environmental impacts. A complete inventory of GHG emissions helps organisations understand their emissions profile and identify opportunities for emissions reduction.
TRANSPARENT REPORTING	Transparent reporting, consistent with climate standards, is essential for achieving a low-carbon economy. Stakeholders can hold transparent organisations accountable for their performance, and sharing information brings opportunities to collaborate along the value chain. Both effectively reduce climate impact.
PUBLIC COMMITMENTS	Public commitments provide a clear sense of direction to an organisation and its stakeholders. Setting science-based targets and defining the appropriate means to achieve them lays down the pathway to meaningful climate action. Once companies have prepared a baseline of GHG emissions data and are reporting it transparently, the next step and first priority of credible transition plans is to reduce these emissions. Other

¹ See ACT website <u>dedicated</u> news

	relevant solutions to mitigate climate change (such as carbon removals) shall be considered in the second place.
ACCOUNTABILITY	Accountability is needed to ensure that companies' commitments deliver the transition to a low-carbon economy. ACT assessments use climate scenarios to define the specific level of ambition required for each sector. The ACT assessment process assesses the organisation against these science-based benchmarks to produce the ACT scoring.

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2.3. ACT GUIDING QUESTIONS AND ALIGNED STATE

Based on ACT Framework v1.1. - See section 5.1 pp. 11-12

As a starting point, the ACT Assessment framework proposes five guiding questions as the basis to steer the development of ACT methodologies and create consistent ACT ratings across sectors. The framework, presented in Figure 1, is consistently followed for the development of all ACT assessment methodologies². It aims at covering the following points:

- Q1: Targets are one of the fundamental indicators of companies' readiness for the transition. Both ambition and time horizon of targets are important parameters to consider.
- Q2: The transition plan shall cover both what is under direct control of the company and the aspects that the company can influence indirectly, such as impacts on the value chain, policy or regulations.
- Q3 and Q4: Past and present actions not only determine how much the company still has to do, but also how credible it is to expect that it will achieve its goal.
- Q5: This question can also be put as 'Is the company able to be profitable in a low-carbon economy?'.

Questions 1-4 express the dynamic vision of companies in a transition state as proposed by ACT. From the commitment (Q1) ACT will evaluate the associated means that are going to be deployed (Q2) and are already in place (Q3, Q4) and subsequently validate the consistency and credibility of the company's transition plan (Q5).

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² An exception has been made for the ACT Finance (Banking and Investing) methodologies, due to the sectoral specificities which make some of the performance modules and indicators irrelevant.

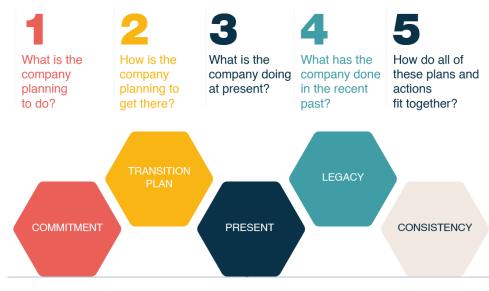


FIGURE 1: ACT ASSESSMENT FRAMEWORK

ACT methodologies define an "aligned state" which broadly provide the answers to these five guiding questions for a typical company who is successful in transitioning to a low-carbon economy. These answers consider sector specific elements where relevant and reflect the various activities and company profiles that are defined in the ACT methodologies.

2.4. MATCHING SCOPE OF ACTIVITIES

New elements for v2.0.

ACT methodologies are built at the sectoral level, in order to allow assessing companies which can use similar levers to initiate and deploy their low-carbon transition and/or are part of the same value chain. This sectoral approach enables, amongst others, to build GHG emissions reduction pathways at the company level from a sectoral scenario (see section 5.4).

For each sector covered by the ACT methodologies, the scope of activities that can be assessed and the boundaries of GHG emissions that are considered first in performance indicators relying on GHG emissions reduction pathways and second in other places of the methodology, are defined.

SCOPE OF ACTIVITIES

ACT methodologies provide an overview of the sectoral value chain and put emphasis on the activities that are considered for the assessment. A mapping against internationally acknowledged classifications, such as the statistical classification of economic activities from the European Commission (NACE codes) (5), the international standard industrial classification of all economic activities (ISIC) from the UN Statistic Division (6), the Activity Classification System from the CDP (ACS (7)), eases the identification of relevant activities. When relevant, various company profiles are defined, to reflect as best as possible sub-sectoral specificities and fine-tune the relative importance given to elements embedded in the ACT assessment.

Some integrated companies cover various sectors, for instance with different business units controlled by the same group. A specific note has been released by the ACT initiative to clarify rules when dealing with such "multi-activity" companies, regarding the definition of the scope (which activities or business units to cover) and on how to aggregate several ACT scores (8).

Obviously, the set of assessment methodologies proposed by the ACT initiative, evolving over time, does not allow to assess all companies. Many of them are not falling in the scope of sectoral activities covered by

available methodologies. To ensure that as many companies as possible can be assessed, the initiative has
developed an ACT Generic methodology, which does not include sector-specific elements. This generic
methodology is based on a flexible structure, mainly thanks to a weighting performance scheme that is tuned
depending on the emissions profile of the company. This way, it is possible and pertinent to assess very
different companies with a single methodology.

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2.5. INPUTS REQUIRED FOR AN ACT ASSESSMENT

- 146 Based on ACT Framework v1.1. See section 5.3 pp. 14-16
- To carry out a company-level assessment, many data points need to be gathered which can be sourced from
- various locations. ACT methodologies rely on data publicly published or provided on a voluntary basis by
- 149 companies (depending on how ACT methodologies are used, see section 6.0), as well as external data
- 150 sources.
- 151 Public data shall be preferred whenever it can serve an ACT assessment, independently of the use of the
- ACT methodologies. Indeed, data published by companies is available to any stakeholder, involved or not in
- the ACT assessment process, making it easier to check compared to internal/confidential documentation.
- 154 Public data disclosed by companies shall be preferred since they are accountable for it, and because it can
- be accessed and verified by any stakeholder.
- ACT analyses and scores shall be based on consideration of a complete set of information on raw company
- data or indicators. Indicators may be reported directly by companies. Indicators may also be calculated,
- 158 modelled or otherwise derived from different data sources supplied by the company. Following the
- 159 "verifiability" principle for methodology development, preference shall be given to data that is verified,
- verifiable or can be validated in some way. Data sources requested by an ACT methodology may be
- quantitative or qualitative in nature, as may be the indicators selected.
- 162 Data collection requirements shall be driven by the ACT principles (see section 2.0) but also by practical
- 163 considerations. For example, when choosing between two data formats, it may be necessary to select one
- which is more widely used within an industry than one which is little used but more relevant to the project
- 165 requirements.
- 166 The ACT methodologies list the data that is required to score performance indicators. A mapping against up-
- 167 to-date CDP's Climate Change sectoral questionnaire is proposed, to ease the data collection process for
- 168 companies reporting to CDP. The initiative also provides a mapping of the ACT methodologies with regulatory
- and voluntary frameworks (see Appendix 9.3), such as:
 - The European Sustainability Reporting Standards (ESRS) E1 Climate change, which will be used by companies to the EU's Corporate Sustainability Reporting Directive (CSRD)
- 172 The framework set by the Glasgow Financial Alliance for Net Zero (GFANZ)
- 173 ♦ The UK's Transition Plan
- 174 The UK's Transition Plan Taskforce Disclosure Framework
- A large share of the data that is required to perform an ACT assessment is thus easy to access for companies disclosing to one or various of the frameworks mentioned above.

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3. ACT scoring structure

- 180 As displayed in Figure 2, the ACT scoring shall comprise:
 - A performance score
 - A narrative score
 - A trend score

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- These pieces of information shall be represented within the ACT scoring as follows:
 - a. Performance score as a number from 0 (lowest) to 20 (highest). The highest scoring is obtained when the company receives maximum scores against all the indicators.
 - b. Narrative score as a letter from E (lowest) to A (highest). The highest scoring is obtained when the information reported by the company and available from public sources is consistent and shows that the company is well aligned to transition to the low-carbon economy.
 - **c.** Trend score as either "+" for improving, "-" for worsening, or "=" for stable. The highest scoring is obtained when the information analysed shows the company will be better placed to transition to the low-carbon economy in future.

NARRATIVE SCORE PERFORMANCE SCORE Summary of whole assessment (A-E) (0-20) Business model & strategy **Targets** 2 Consistency & credibility Material Investments 3 Data quality Immaterial investments 4 Reputation 4 Sold product performance Risk 5 Management Suppler engagement TREND SCORE Client engagement Forecast of future changes Policy engagement List of key topics **Business models** 2 Company's current situation **Expected evolution**

FIGURE 2: ACT SCORE COMPONENTS

3.1. PERFORMANCE SCORING

- Based on ACT Framework v1.1. See section 7.1 pp. 26-27
- 199 Giving more detailed description of ACT performance modules and indicators
- 200 Purpose and approach
- The performance scoring measures the degree of alignment with the requirements of a low-carbon economy as measured by the limited set of performance indicators included in the ACT methodology.

The performance scoring is calculated mathematically from the points awarded to the participating company for each indicator in the ACT methodology according to the level of performance attained. Points shall be awarded on a numerator/denominator system and then the fraction of points awarded converted to a percentage, before being converted to a score between 0 and 20.

Guidance to the performance scoring

The set of performance indicators and their associated weightings, as well as the associated module weightings, are sector-specific by nature and are therefore presented in the ACT methodologies.

Each performance indicator measures the response of the company for all the activities of the company assessed versus ACT. Thus, if the response of the company does not cover all the involved activities for a given indicator, then the score is adjusted downwards equal to the % coverage of the response, unless otherwise specified in the sector methodology.

3.1.1. OVERVIEW OF ACT MODULES AND INDICATORS

The ACT performance scoring is based on a modules structuring the set of indicators against which companies are assessed. Table 3 below provides module summaries, highlighting the topics that are considered to analyse the overall companies' low-carbon strategy.

TABLE 3: ACT MODULES SUMMARIES

Module number	Module name	Summary
1	Targets	Assesses companies' commitments to reduce emissions, as these are the north star for navigating the low-carbon transition. Targets provide a goal against which companies can align their strategy, business decisions, capital expenditure (CapEx) and research and development (R&D) to deliver emissions reductions. Targets should be science-aligned and include both long-term (Net Zero, carbon neutrality, pure emissions reduction, etc.) and frequent, interim targets.
2	Material Investment	Assesses actions to reduce scope 1 and 2 emissions from a company's assets and operations. Most sectors are assessed on trends in past and forecast future scope 1 and 2 emissions, particularly when such emissions represent a large share of companies' overall emissions. Comparing capital expenditure (CapEx) allocated to low-carbon technologies against the total CapEx provides an indication of future emissions reductions, while locked-in direct emissions from companies' assets shows the amount by which companies are likely to exceed their carbon budget and highlights the risk of stranded assets.
3	Intangible Investment	Assesses companies' investments in intangible assets such as research and development (R&D), training and patent development in low-carbon and mitigation and any relevant technologies / products. Companies in many sectors state that the development of new technologies is

		essential for them to transition, and these indicators give an indication of the level of commitment to new technologies and work practices.
4	Sold Product Performance	Assesses action to reduce scope 3 emissions from companies' value chains, contributing to the overall decarbonisation of their products and/or services. Most sectors are assessed on trends in past and forecast future emissions from the products they produce and sell, particularly when such emissions represent a large share of companies' overall emissions. Depending on the sector's specific decarbonisation levers, this module may address companies' efforts to reduce indirect emissions from upstream manufacturing processes and feedstocks, and use-phase emissions of sold products through increasing the share of low-carbon products and improving energy efficiency.
5	Management	Assesses whether companies have the expertise, strategy, incentives and plans in place to manage their low-carbon transition. It assesses the quality of the transition plan and the scenario analysis used to develop it.
6	Supplier Engagement	Assesses companies' efforts to decarbonise their supply chain. This module assesses the company's strategy to engage with its suppliers to reduce emissions. It then assesses existing activities, initiatives and partnerships, launched by the company to influence and support suppliers to reduce emissions.
7	Client Engagement	Assesses companies' engagement efforts to help, influence or otherwise enable client to reduce their greenhouse gas emissions. This module assesses the company's strategy to engage with its clients or customers to reduce emissions. It then assesses existing activities, initiatives and partnerships, launched by the company to influence clients to reduce emissions.
8	Policy Engagement	Assesses how companies influence the policy agenda, whether through membership of trade associations and lobbying organisations, support for/obstruction of climate policies, and engagement with local authorities.
9	Business Model	Assesses the maturity of the new low-carbon business models that all companies will need to develop in order to remain profitable in the future low-carbon economy. Companies' future business models should enable them to decouple financial results from GHG emissions, in order to meet the constraints of a low-carbon transition while continuing to generate value. The module identifies both relevant current business models and those still at a development stage.

Table 4 lists the indicators of the ACT Generic methodology, which has been designed to assess companies not falling in the scope of available sectoral methodologies. These indicators are the common basis on which all ACT methodologies rely. Indicators cover the past, present and future, with, if possible, a stronger emphasis on those that are future-oriented.

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TABLE 4: LIST OF INDICATORS FROM ACT GENERIC METHODOLOGY

MODULE	Indicator number	Indicator name	
	1.1	Alignment of scope 1+2 emissions reduction targets	
	1.2	Alignment of scope 3 upstream emissions reduction targets (*)	
TARGETS	1.3	Alignment of scope 3 downstream emissions reduction targets (*)	
	1.4	Time horizon of targets	
	1.5	Achievement of past and present targets	
	2.1.	Trend in past scope 1+2 emissions intensity	
MATERIAL	2.2.	Trend in future scope 1+2 emissions intensity	
INVESTMENT	2.3.	Share of low-carbon CapEx (*)	
	2.4	Locked-in emissions (*)	
INTANGIBLE	3.1	R&D in climate change mitigation technologies (*)	
INVESTMENT	3.2	Company low-carbon patenting activities (*)	
	4.1.	Product / service-specific interventions (*)	
SOLD PRODUCT	4.2	Trend in past product / service specific performance (*)	
PERFORMANCE	4.3	Locked-in emissions from sold products (*)	
	4.4	Sub-contracted transport service performance (*)	
	5.1	Oversight of climate change issues	
	5.2	Climate change oversight capability	
MANAGEMENT	5.3	Low-carbon transition plan	
	5.4	Climate change management incentives	
	5.5	Climate change scenario testing	
CLIDDLIED	6.1	Strategy to influence suppliers to reduce their GHG emissions	
SUPPLIER	6.2	Activities to influence suppliers to reduce their GHG emissions	
CLIENT	7.1	Strategy to influence clients to reduce their GHG emissions	
CLIENT	7.2	Activities to influence clients to reduce their GHG emissions	
	8.1	Company policy on engagement with associations, alliances, coalitions or thinktanks	
POLICY	8.2	Associations, alliances, coalitions or thinktanks supported do not have climate-negative activities or positions	
	8.3	Position on significant climate policies	
	8.4	Collaboration with local public authorities (*)	
DUCINICO	9.1	Revenue from low-carbon products and/or services	
BUSINESS MODEL	9.2	Changes to business models	
	9.3	Share of product/service sales used in client low-carbon products/services (*)	

More sector specific indicators are also added to reflect important topics against which companies shall be assessed to get a comprehensive and complete analysis of their low-carbon strategy. These sector specific are more likely to be included in modules 2 (Material investment), 3 (Intangible investment), and 4 (Sold product performance).

3.1.2. QUANTITATIVE INDICATORS

Based on ACT Framework v1.1. - See sections 6.1 pp. 17-19 and 6.3 pp. 23-25

Performance of companies regarding climate ambition and related strategies is partly assessed thanks to various quantitative indicators, scored thanks to numerical data. The first examples lie in all indicators relying on GHG emissions reduction pathways, used to assess companies' emissions trends and related targets. Section 5.5 details the main methods deployed in ACT methodologies.

Quantitative indicators are not restricted to GHG emissions data only. ACT assessments also consider:

- Financial data, with capital expenditure (CapEx) and research and development (R&D) investments figures, share of revenues arising from low-carbon products and services
- Activity data, such as share of patents dedicated to low-carbon technologies and solutions, share of
 products and services defined as low-carbon (depending on sectoral definitions and criteria) within
 companies' portfolio
- Any sector specific relevant data that is identified during methodology development or update

Such data is typically analysed considering either trends in time (past and/or future) or ratios. Whenever possible, global or sectoral benchmarks are used to determine if companies' performance aligns with expectations arising from specific climate ambitions (e.g. 1.5°C pathways).

3.1.3. QUALITATIVE INDICATORS

It is not always possible or relevant to use quantitative metrics and scoring system to score an indicator. In consequence, ACT methodologies also include quantitative indicators, based on maturity matrices which are scaled on five levels, from "Basic" (lowest level) to "Low-carbon aligned" (highest level). Each level is associated with a score, as highlighted in Table 5. Some performance indicators are based on maturity matrices with a single question (or "subdimension"), whereas other indicators are based on multisubdimension matrices. In the latter case, each subdimension is associated with a weighting which is taken into account to calculate the overall indicator score. Most matrices in the methodology make use of the full five-level matrix structure, although some may only use 2, 3 or 4 of the available maturity levels. Such maturity matrices are also used for narrative scoring.

TABLE 5: MATURITY LEVELS AND ASSOCIATED SCORES USED IN ACT MATURITY MATRICES

Evaluation level	Basic	Standard	Advanced	Next practice	Low-carbon aligned
Score	0	0.25	0.5	0.75	1

Some criteria are provided to allow assessors to define the company's maturity level on the considered topic, and calculate the score accordingly. Guidance is also available in the ACT methodologies to ease the

assessment when needed, in order to limit as much as possible subjectivity and potential variations in answers from various assessors.

3.1.4. WEIGHTING MODULES AND INDICATORS

Each module and indicator in the methodology has a number of points allocated to it. The relative numbers of points for each indicator, or weighting, is determined on a sector-by-sector basis. In general, higher weightings are given to questions/issues which have greater relevance for that specific sector to achieve the low-carbon transition.

The selection of weights for both the modules and the individual indicators is guided by the following set of principles:

TABLE 6: GENERAL PRINCIPLES FOR THE ASSIGNMENT OF WEIGHTINGS TO ACT INDICATORS AND MODULES

The value of the information that an indicator gives about a company's outlook for the low-carbon transition is the primary principle for the selection of the weights.

A high impact of variation in an indicator means that not performing in such an indicator has a large impact on the success of a low-carbon transition, and this makes it more relevant for the assessment.

Indicators that measure the future, or a proxy for the future, are more relevant for the ACT assessment than past & present indicators, which serve only to inform about the likelihood and credibility of the transition.

Indicators that are highly sensitive to expected data quality variations are not recommended for a high weighting compared to other indicators, unless there is no other way to measure a particular dimension of the transition.

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WEIGHTING AT THE MODULES LEVEL

- The 9 modules of ACT methodologies are weighted using a top-down approach. When assigning weightings, the macro story of low-carbon transition for the sector is considered and areas that are more significant for
- this change are more heavily weighted.
- 275 Assigning weighting at the modules level takes into consideration the sector specificities regarding climate
- transition, especially the positioning of the companies in the sector in the carbon value chain considering
- 277 the respective shares of direct, indirect upstream and indirect downstream sources of GHG emissions .
- Table 7 provides the range for each module weighting and sectoral specificities to be considered while defining the performance weighting scheme.

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TABLE 7: ACT MODULES WEIGHTINGS RANGES

Module	Module name	Module weighting	Specific considerations
number			

1	Targets	15%	Weighting of this module is the same for all methodologies, highlighting the importance of GHG emissions reduction targets as the basis on which companies' low-carbon strategy builds
2	Material Investment	0-35%	Weighting should reflect the specific importance of emissions arising from companies' own assets and operations (scope 1 and 2 emissions)
3	Intangible Investment	0-10%	Weighting should reflect the specific importance of R&D and patenting activities in the sectoral low carbon transition., and thus depends on the sector reliance on technologies that are not available yet.
4	Sold Product Performance	0-35%	Weighting should reflect the specific importance of the emissions associated with the companies' value chain (scope 3 emissions), considering both upstream and downstream sources
5	Management	10%	Weighting is the same for all methodologies, and reflect the equal importance of management for achieving the climate transition
6	Supplier Engagement	Typically 0-10% Can go up to 20%	Weighting should reflect the specific importance of suppliers and related scope 3 upstream emissions, and therefore the key role of the company to influence them regarding climate transition
7	Client Engagement	Typically 0-10% Can go up to 20%	Weighting should reflect the specific importance of clients and related scope 3 downstream emissions, and therefore the key role of the company to influence them regarding climate transition
8	Policy Engagement	5%	Weighting is the same for all methodologies, and reflect the specific importance of regulation in the climate transition of the sector, and therefore the key role of the company to influence related policies
9	Business Model	10%	Weighting is the same for all methodologies, and reflect the importance of developing new business models to achieve the climate transition, as well as terminating high-carbon activities when relevant

WEIGHTING AT THE INDICATORS LEVEL

At the indicators level, the robustness of the indicator is considered. The weighting assigned to indicators is assigned according to the following criteria:

- How well the indicator functions to measure real performance
- How the actions related to the indicator are advanced or mature
- Whether the measure relates to an absolute measure of performance or a relative benchmark.
 According to the ACT principles, absolute benchmarks are to be preferred and the weighting should reflect this.
- How future-oriented the indicator is
 - Complexity of data gathering: score allocation can provide an incentive for complex data collection
 - If the indicator is a proxy rather than a direct measurement, which uses second source data instead
 of primary source data, how closely correlated or related to the desired measurement the proxy is
 should be factored in
 - Data-driven or directly measured indicators

Finally, in some cases, indicators are identified as very relevant but difficult to assess. In such cases, accordingly to principles listed above, a low weighting is allocated to reflect this difficulty of analysis. These cases occur in the following circumstances: lack of maturity of the methodology (e.g. absence of sectoral scenario/benchmark), difficulties in collecting information, difficulties in verifying collected information, etc.

3.2. NARRATIVE SCORING

Based on ACT Framework v1.1. – See section 7.2 pp. 27-30

3.2.1. PURPOSE AND APPROACH

The narrative scoring is primarily a sense-making exercise. Using Pirolli and Card's framework for sense-making (9) through their bottom-up approach, an ACT assessment can be viewed as a set of sequential tasks, starting with information development (gathering company data from both publicly available and directly reported sources), followed by schema development (the "representation of gathered information in a schema that aids analysis", i.e., the organisation of collected data in logical, meaningful structures, such as diagrams or spreadsheet templates that have been developed to be the most relevant and suited to the task over time). The next stage in Pirolli and Card's process is insight development. In the ACT assessment context, this includes the analysis of performance modules and generation of the performance score, but crucially is followed by the creation of a holistic narrative that seeks to capture the overall meaning and make sense of the information collected about the company. The final stage in this sense-making process is product development. In the ACT assessment context, the "product" is the main output of an assessment, such as the company feedback report, which is based on the insight developed in the previous stage.

To achieve the above, the most important purpose of the narrative scoring is to enable the assessor to prepare the feedback report for the company, evaluating the company's overall readiness to transition to a low-carbon economy and whether there are any gaps in that readiness that were not picked up in the performance scoring. Therefore, the narrative assessment does not rely solely on analysis of the results of the performance modules, but also information related to overall strategy, consistency and credibility, data quality, reputation and risk.

- To carry out the narrative scoring, the assessor extracts cues from both the performance score results and additional narrative criteria by asking a set of guiding questions for each criterion. This helps to link information about a company's environmental performance to a broader network of meaning, i.e., the company's overall readiness to transition. This overall sense of the state of the company is then captured in a narrative account that tells a story of the company's past, present and future journey, based on the five ACT guiding questions (see section 2.3). This is captured in the feedback report for the company.
- Further, the narrative scoring summarises the full conclusions of the analysis, including performance score results and additional narrative criteria, in a single letter from A (highest) to E (lowest).

3.2.2. GUIDANCE TO THE NARRATIVE SCORING

GENERAL NARRATIVE SCORING ASSIGNMENT PROCESS

- The narrative scoring has 3 steps:
 - a. The performance score insights summarize why a certain score has been assigned to each module/indicator, and focus on the lower module scores where the most improvement can be gained.
 - b. Narrative indicators and accompanying data. This consists of a review of the data available on the company. The considered data includes the data gathered for the performance scoring, as well as data from other sources, such as annual reports and investment analysis prepared by third parties, external media sources and platforms such as RepRisk.
 - **c.** Finally, the information gathered through the performance score insights and narrative indicators should be analysed with the following five criteria in mind:
 - Business model and strategy
 - Consistency and credibility
- 344 ♦ Data quality
- 345 Reputation
- 346 ♦ Risk

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The assessor shall develop a textual commentary, in which the five narrative criteria and five ACT guiding questions (presented in section 2.3) shall be addressed, and assign the associated narrative score, ranging from A to E (see section "Quantitative approach for narrative scoring based on 5 criteria" below for guidance on producing the narrative score).

DETAILED NARRATIVE SCORING CRITERIA DESCRIPTION

To develop the narrative analysis and establish a score, the assessor shall review the data that is available on the company according to the 5 criteria described in this section. For each criterion, an overarching question is provided. More specific guiding questions and related maturity matrices can be found in Appendix 9.2.In general, the 5 criteria have equal importance in the analysis. However, there may be certain sectors in which one of the 5 criteria should be assigned a higher weighting than the others due to its relatively greater importance for that sector. This should be decided in future updates of sector methodologies.

I. Business model and strategy

- The Business Model and Strategy criterion will explore whether the company is successfully running a profitable business with low-carbon activities and is changing its corporate or organisational business model to mitigate climate change and/or meet the requirements of the low carbon economy.
- Although other uses of the term exist, "business model" in the narrative scoring context could be thought of as a value-creation model covering the whole of the company:

- 364 "An organisation's system of transforming inputs through its business activities into outputs and outcomes
- 365 that aims to fulfil the organisation's strategic purposes and create value over the near, medium and long term"
- 366 (10).
- The corporate business model will often be formed from the combination of multiple diverse business models
- 368 at the business unit level.
- 369 Note: In contrast, the terms "business model" and "business models" are used in a narrower context in the
- 370 performance scoring analysis, to mean:
- 371 "a plan for the successful operation of a business, identifying sources of revenue, the intended customer
- 372 base, products, and details of financing. Under ACT, evidence of the business model shall be taken from a
- 373 range of specific financial metrics relevant to the sector and a conclusion made on its alignment with low-
- 374 carbon transition and consistency with the other performance indicators reported".
- 375 This definition is the one included in the glossaries of this Framework document and the sector methodologies
- and is intended to refer to the narrower concepts that are being measured in Indicator 9 (presented in section
- 377 3.1.0).
- 378 "Strategy" is defined in the glossary of this Framework as "A plan of action designed to achieve a long-term
- or overall aim. In business, this is the means by which a company sets out to achieve its desired objectives;
- 380 long-term business planning."
- The TCFD refers to strategy more in the sense of a future vision rather than a means to achieve that vision:
- 382 "Strategy refers to an organisation's desired future state. An organisation's strategy establishes a foundation
- 383 against which it can monitor and measure its progress in reaching that desired state. Strategy formulation
- 384 generally involves establishing the purpose and scope of the organisation's activities and the nature of its
- 385 businesses, taking into account the risks and opportunities it faces and the environment in which it operates"
- 386 (11).
- In the context of the narrative scoring, strategy is used to refer both to the future vision of the company, but
- 388 also its means to achieve that vision. In the case of the low-carbon transition, a company's strategy should
- comprise a vision of how it will operate successfully in a future low-carbon economy, including the ways in
- which its business model will need to transform.
- The Business Model and Strategy criterion assesses the extent to which the company's overall organisational
- business model and strategy is aligned with the low-carbon transition.
 - The overarching question the assessor should ask to guide their assessment in this section is:
 - To what extent is the company's organisational business model and strategy aligned or misaligned with the low-carbon transition?

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- II. Consistency and credibility
- The Consistency and Credibility criterion relates to the fifth question of the ACT Assessment framework (presented in section 2.3), "How do all these plans and actions fit together?" Consistency refers to the overall coherence of different elements of the company's business model and strategy. For example, if a company's
- 401 recent actions (such as investing in new natural gas generation capacity) appear to contradict its strategic
- 402 direction or commitments (such as a plan to phase out all fossil fuel assets), this shows inconsistency.
- 403 Credibility refers to how believable or not the company's ambition and actions towards achieving its low-
- 404 carbon transition are. Evidence of consistency and credibility may be based on analysis of the performance
- score results, as well as any additional external evidence about the company.
 - The overarching questions the assessor should ask to guide their assessment in this section are:

- Are there any aspects of the company's business model and strategy that are inconsistent with each other, or with external information about the company?
 - Are there any aspects of the company's business model and strategy that are not credible?

III. Data quality

Data quality can be broadly assessed on six dimensions: Accuracy, Completeness, Uniqueness, Consistency, Timeliness and Validity (12). The Data Quality criterion evaluates the quality of the data used for the ACT assessment, based on the four most relevant dimensions, Accuracy, Completeness, Consistency and Timeliness. Since the ACT assessment covers more than just GHG emissions and targets, and also assesses other activities (e.g. R&D, strategies, management and business models), the benchmark for quality, and relative importance of the data quality dimensions, vary depending on the type of data. For example, GHG emissions should be verified by a third party using an accepted standard (based on the CDP list of accepted verification standards (13)) to be considered highly accurate. Meanwhile, data related to low-carbon R&D expenditure, for example, will have a lower benchmark for quality, since it is not yet common practice to disclose this data. As such, accuracy is somewhat assumed, while completeness takes on greater importance. The narrative assessment for this criterion should express any significant concerns around data quality.

In cases when company feedback reports are confidential, but the ACT scoring is publicly available, the Data Quality narrative should be presented alongside the public ACT scoring as a standalone commentary. This is because it is imperative that data users have access to information around data quality in order to interpret results.

The overarching question the assessor should ask to guide their assessment in this section is:

Are there any concerns around the quality of the reported data?

IV. Reputation

The reputation definition considered in this framework is based on the 2005 definition of corporate reputation offered by Barnett et. al.: "Observers' collective judgments of a corporation based on assessments of the financial, social, and environmental impacts attributed to the corporation over time" (14). For the purposes of an ACT assessment, since successful low-carbon transition relies on the support and participation of company stakeholders and the preservation of the company's social license to operate, any major reputational concerns, especially in the realm of environmental, financial and governance-related issues, have the effect of reducing the perceived likelihood of that company's ability to successfully complete its low-carbon transition. As such, companies with major reputational concerns are penalised in the Narrative assessment. The Reputation criterion will explore whether there are any serious reported incidents or controversies in the company's recent history that may lower the credibility of its reported commitments to the low-carbon transition, call into question the credibility of the data provided for the ACT assessment, or damaged relationships with stakeholders (e.g. financial, labour, value chain, regulatory) to the extent that the company's ability to transition to the low carbon economy is compromised. The assessor should refer to external data from media sources or reputation platforms (e.g. RepRisk). Reputational concerns relating to data credibility

To decide whether a particular reputational incident (such as an environmental or governance-related controversy or scandal) should be considered relevant to the assessment, the assessor should use the following principle: the relevance of a reputational incident is a function of the time since the event, and the severity of the incident. I.e., emphasis should be placed on the most recent and most high-severity incidents.

are also mentioned in the previous narrative criterion, which discusses the rationale behind data sources.

High-severity incidents which occurred a long time ago (e.g., more than 15 years ago or so) may still be relevant to consider, while some lower-severity incidents which occurred very recently (e.g., in the last 2 years or so) may also be relevant to consider. Minor or occasional breaches of law need not be included, while consistent, systematic rule-breaking should. A rule of thumb to determine whether an incident is severe is whether the company's board became involved (or should have done so), making a public statement or committing to making some concrete change within the organisation.

It is important to note that reputation is a function of familiarity. More newsworthy or high-profile companies will have more written about them, and companies will tend to be more newsworthy if they are consumerfacing. This could be seen to create a bias in the Reputation criterion against the most high-profile companies, as it will be easier for analysts to find reputational concerns for these companies, than for generally low-profile ones. However, since higher-profile companies also face higher scrutiny from key stakeholders, and are more like to suffer as a result of reputational concerns (through lower willingness of governments to work with them, less investment, etc.), these companies face a higher risk that reputational concerns threaten their ability to successfully transition. It then follows that high-profile companies should be more likely to be penalised in the Reputation criterion.

The overarching question the assessor should ask to guide their assessment in this section is:

• Are there any reputational concerns that call into question the company's ability to achieve its low-carbon transition?

470 V. Risk

The ISO 31000:2018 Risk management guidelines define risk as the "effect of uncertainty on objectives". It is "the combination of opportunities, threats and future uncertainty". As such, risk does not have exclusively negative connotations: "It can be positive, negative or both, and can address, create or result in opportunities and threats" (15). For the purposes of the ACT assessment, however, only the negative risks facing companies are considered, as these can result in threats/barriers to achieving the low-carbon transition. Risks identified can occur over the near, medium or long term.

The focus is on transition risks, including the following categories as defined by the Task Force on Climate-related Disclosure (TCFD): policy and legal risk, legal risk, market risk, reputation risk (11). The physical risks are considered here.

The overarching question the assessor should ask to guide their assessment in this section is:

• Are there any existing or potential risks that call into question the company's ability to achieve its low-carbon transition?

QUANTITATIVE APPROACH FOR NARRATIVE SCORING BASED ON 5 CRITERIA

This section explains the method for assigning the narrative score. The purpose is to improve fairness and comparability of scores assigned by different analysts.

Each guiding question within each criterion should receive a score from 0 to 4 according to the maturity level assigned to that question's maturity matrix (Basic = 0; Standard = 1; Advanced = 2; Next practice = 3; Low-carbon transition aligned = 4). The final numerical score for each criterion is the average of the guiding question scores within that criterion. The final numerical narrative score is the sum of all five criteria scores:

 $Total\,Score = 1* \sum_{i=business\,model}^{Risk} Score_i$

With this approach, the maximum achievable score is 20.

In specific situations where criteria are not considered with equal importance for the narrative scoring, the above formula may be adapted (see section "Detailed narrative scoring criteria description" above for guidance on when criteria weightings may be changed).

The alphabetical score can then be derived according to the table below, which illustrates how to convert the final numerical narrative score, as calculated above, to the final letter-based ACT narrative score.

TABLE 8: DERIVING THE FINAL NARRATIVE SCORE BASED ON A LINEAR QUANTITATIVE SCORE WITH A MAXIMUM OF 20 POINTS

A 16 to 20 B 12 to <16 C 8 to <12 A to <8

3.3. TREND SCORING

Based on ACT Framework v1.1. - See section 7.3 pp. 31-32

3.3.1. PURPOSE AND APPROACH

The trend score aims to forecast changes in the company's alignment with the low-carbon transition by answering the following question: is it expected that the company's ACT score improve or worsen if repeated in the near future?

The assessor should take into account all the available information looking for strong evidence that the company's ACT score will change, or not, in the near future, leveraging where relevant on other components of the assessment (i.e. performance and narrative scores, especially elements that bear a forward-looking power such as trend-in-future indicators). The assessor should also look at tangible indication of operational changes that might have not been used in other parts of the assessment, for instance the announcement of the issuance of new governance, policy or roadmap for the near future. All possible major events, which have

- the potential to affect the company's alignment to a low-carbon transition, should be considered for the trend
- 516 scoring.

517 3.3.2. GUIDANCE TO THE TREND SCORING

- 518 ** Work in progress **
- The ACT initiative is currently revising the trend scoring process, mainly to overcome its current limitations.
- 520 The current scoring relies on an aggregation of answers to forward-looking performance indicators, and
- 521 leaves too much room for variability and subjectivity from one assessor to the other. Furthermore the current
- 522 setup does not properly consider the current company's situation and performance, and expected future
- 523 changes. Areas for improvement identified within the company are key to be able to properly assess the trend
- 524 scoring.

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- 525 The following paragraphs present the expected design and underlying rationale of the update proposal for
- 526 the trend scoring.

GLOBAL PHILOSOPHY

- An important underlying principle of the proposed updated trend scoring is to set various levels of expectations
- regarding the future evolution of the assessed company, depending on its current situation. For instance, it is
- expected from a company without a clear transition plan one that it firstly set a proper one, whereas a
- company which already have a running transition plan is expected to deploy embedded elements according
- 532 to the define timelines, bringing potential updates to the plan where needed. Therefore, the trend scoring
- 533 depends on the assessed company's current situation.
- Furthermore, in order to better frame and objectivize the assessment, it is proposed to perform the trend score with regard to a few key topics of the low-carbon transition, such as:
 - Will the assessed company organize itself properly to achieve its low-carbon transition?
 - Ultimately, will the company's GHG emissions actually decrease in alignment with its GHG emissions reduction pathway?
 - Finally, challenges might vary depending on sectors, but the global philosophy should remain the same for all assessments. Thus, key topics and the scoring setup are designed in a generic way, but the door remains open for adding topics and specific elements, should the assessor feels a relevant aspect to assess from a trend perspective is missing.
- 543 **DESIGN**
 - It is proposed to base the trend score on a set of maturity matrices (see section 3.1.3). Each maturity matrix will be built according to two dimensions:
 - An identification of the current situation of the assessed entity regarding the considered key topic. 3 configurations are proposed: No / Partially satisfactory setup, Satisfactory setup.
 - As an illustration, a company with no GHG emissions target would be classified as "No setup", an entity with not ambitious enough / not full coverage of GHG emissions targets in "Partial setup", and an entity with ambitious targets i.e. aligned with its GHG emissions reduction pathway) in "Satisfactory setup". Module 1 alignment indicators would be the preliminary input to assess the current situation.
 - Depending on the level of the current situation, a scoring of associated expectations based on 4 maturity levels: Lagging / Stagnating / Aligning / Aligned.
 - It is expected from a company without any GHG emissions targets that it sets one or various ones, from a company with not ambitious enough target(s) that it expands its targets

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Each maturity matrix associated to the key topics should be built based on the skeleton displayed in Table 9, that needs to be adapted to each concrete key topic.

TABLE 9: SKELETON FOR MATURITY MATRICES DEDICATED TO TREND SCORING

setup that it ensures its targets are actually achieved.

coverage/strengthen their ambition, and from a company having already a satisfactory target

Key topic (example: GHG emission targets, value chain engagement)					
Current Lagging		Stagnating	Aligning	Aligned	
Score	-2	-1	+1	+2	
No set-up	Nothing or nothing significant is intended to be set in the future	A partial setup is expected at near term OR A satisfactory setup is expected at medium term	A satisfactory setup is expected at near term	NA	
Partial set-up	The assessed aspect is significantly not performing and there is no credible remedial actions.	The assessed aspect is overall working but there is no expected expansion to a satisfactory setup. OR The assessed aspect is not performing but credible remedial actions are contemplated AND there is an expected expansion to a satisfactory setup at medium-term.	The assessed aspect is overall working AND there is an expected expansion to a satisfactory setup at medium term. OR The assessed aspect is slightly underperforming but credible remedial actions are contemplated AND there is an expected expansion to a satisfactory setup at near-term.	The assessed aspect is working AND there is an expected expansion to a satisfactory setup at near term.	
Optimal setup	The assessed aspect is significantly not performing and there is no credible remedial actions.	The assessed aspect is partially not performing OR The assessed aspect is not performing but credible remedial actions are contemplated	The assessed aspect is overall working	The assessed aspect is working	

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Complementary rationale and guidance to explicit the concepts proposed are the following:

entity is deemed too late vs. the underlying key issue.

There are 4 maturity levels against 5 for maturity matrices considered in performance and

It is not possible to score Aligned starting from the "No set-up" situation, as the assessed

Regarding the "partial setup" situation, it is considered that where a setup exists, whatever

the expected expansion perimeter is, if the current existing setup is not working the assessed

narrative and performance scoring so as to avoid tepid "in the middle" scores

entity is assigned to the worst level as there is an issue of credibility.

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Rationale

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Guidance

- Near term: <1 year. Can be adapted but shall not be later than 2 years after reporting year.
 Medium term: <3 years. Can be adapted but shall not be later than 5 years after reporting
 - Medium term: <3 years. Can be adapted but shall not be later than 5 years after reporting year.
 - Significantly not performing / Overall working / Working maturity levels should typically be defined thanks to scores for relevant performance indicators (e.g. <50% / 50%>75% / > 75% scores for).

LIST OF KEY TOPICS TO ASSESS

The list of key topics to retain in the trend scoring results from a compromise between on one hand keeping a limited number of topics to keep the scoring practical, and on the other hand not considering too vague aspects that wouldn't allow to leverage properly on analysis work already done to get performance and narrative scores.

A provisional list of key topics and the underlying associated elements in the performance and trend score is proposed in Table 10.

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TABLE 10: PROPOSED LIST OF KEY TOPICS TO FEED THE TREND SCORING

Key topic number	Question	Underlying ACT scoring elements	Proposed weighting
1	Does the company have a credible and robust transition plan?	Module 5, indicator 5.3 Narrative score <i>Business model and strategy</i> criterion	1
2	Has the company set aligned ambitions?	Target alignment indicators (module 1) Narrative score <i>Data quality</i> criterion	1
3	Is the company expected to achieve aligned GHG emission reductions?	Trend in future indicators (Modules 2/4) Narrative score Consistency and credibility criterion	2
4	Is the engagement setup expected to deliver impactful outputs?*	Modules 6 and 7*	1*
5	Will the company align its business model to a low-carbon economy?	Module 9 Narrative score <i>Risk</i> criterion	1
xxx	Complementary ad hoc topics	Should the assessor feel there is a significant aspect to take into account in the trend scoring that is not properly captured by the listed key topics, it can add an ad-hoc topic and score it thanks to the basic structure presented above, and integrate it to the global score.	Global weighting shall represent max. 20% of the global score To be fine-tuned by the assessor.

* to be conditioned for companies where the engagement aspect is meaningful. It is presumed that this aspect is meaningful for cases where the combined modules 6 and 7 carry at least 20% of the performance score weighting.

AGGREGATION OF THE TREND SCORE

Each topic would be associated to a score following its associated maturity matrix as presented in Table 9, i.e. within the [-2; +2] gap. A weighted score is calculated using these individual scores and their respective weighting. Finally, the trend score would be a translation of this weighted score, highlighting either a negative, neutral/undefined, or positive trend, as presented in Table 11.

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TABLE 11: DERIVING THE FINAL TREND SCORE BASED ON AGGREGATION OF WEIGHTED SCORES FOR EACH KEY TOPIC

Trend score	-	=	+
Weighted score	[-2;-0.66[[-0.66;0.66]]0.66;2]

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OPEN ISSUES AND NEXT STEPS

The remaining elements are to be complemented in order to achieve the proposed trend scoring setup.

- ♦ Validate the list of key topics to address
- Adapt a maturity matrix for each of these topics, based on the skeleton abovementioned, and develop associated guidance to assess the current situation and the forecast trend.
- Back-test on a sample of companies and adapt as necessary the various aspects of the design.

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3.4. ASSESSMENT OF ENABLERS OF THE TRANSITION

- 608 New elements for v2.0.
- 609 ** Work in progress **

610 DEFINING ENABLERS / ENABLING ACTIVITIES

- The EU Taxonomy defines "enabling" activities as economic activities that, by provision of their products or services, enable a substantial contribution to decarbonisation and/or other environmental related topics, to be made in other activities. For example, an economic activity that manufactures a component that improves the environmental performance of another activity (16).
- The EU taxonomy lists the following enabling activities:
 - Manufacture of low-carbon technologies
 - Power sector
 - Transmission and distribution of electricity
 - Storage of electricity
 - Storage of thermal energy
- o Storage of hydrogen
- ♦ Water, sewerage, waste and remediation
- o Direct air capture of CO2
- 624 Capture of anthropogenic emissions

- 625 Transport of CO2
- 626 ♦ Transport

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- 627 o Infrastructure for low-carbon transport (land transport)
- o Infrastructure for low-carbon transport (water transport)
 - Information and communications
 - Data-driven climate change monitoring solutions

The ATP-Col refers to companies with such activities, as enablers or climate solutions providers (18). This section considers "pure" enablers, i.e. companies with enabling activities (as defined above) only. Companies that integrate "enabling" activities in a minor part of their overall business model, are not concerned by the discussed limitations of ACT assessments and adaptation proposed below.

LIMITATIONS FROM ACT ASSESSMENTS FOR ENABLERS

It is expected that in many cases, the level of activity of enablers will increase in the coming years, to respond to global or local demands and allow other companies to transition. A typical illustration is the manufacturing of renewable power technologies, such as solar panel or wind turbines, since global installed capacity is expected and needs to significantly increase (17). Even though continuous progress can be achieved regarding the environmental performance of enablers, resulting in a decreasing emissions intensity related to their production (e.g. gCO2/kWh of delivered power capacity), absolute emissions of such actors are likely to increase.

- It appears primordial to clearly distinguish the priorities corresponding to near- and long-terms for enablers.

 It is expected that enablers focus in the short term on helping other actors to decarbonise their activities, while working on decarbonizing their own activities should take place later on, i.e. on the long-term.
 - Such a statement implies that some parts of the ACT assessments are not suitable for enablers of the transition. Typically, assessing GHG emissions targets ambition and trends over time while using absolute emissions (using the ACA allocation method, see section 5.4) would result in very low or even null scores for dedicated performance indicators. This is problematic, considering enablers provide solutions for other actors to transition to a low-carbon economy, meaning absolute emissions arising from their production are likely much smaller than the emissions reductions they facilitate in other parts of the economy. In consequence, some adaptation of the assessment framework is needed to properly assess enablers, without penalizing them due to a scoring setup that does not fit their profile.

FINE-TUNING THE ACT FRAMEWORK TO ASSESS ENABLERS

Considering the above, it appears that the ACT assessment framework needs to be partly adapted for enablers. The large majority of the ACT performance, narrative, and trend scorings can be applied to enablers. It however appears necessary to adapt the performance scoring setup when it comes to assess enablers' GHG emissions and related targets, particularly on the near-term. This can be done by applying one or various solutions listed above, regarding enablers' own operations/activities:

- Not considering near-term GHG emissions targets
- Qualitatively assess the past and future trends in GHG emissions intensities, to ensure it has not and/or it is not expected to increase
- Lowering the weighting allocated to indicators assessing ambition of targets and trend in emissions
- Increasing the weighting allocated to indicators related to low-carbon investments and revenues, and to business models (rewarding the enablers supporting other actors to decarbonise their activities)

This results in a specific performance scoring setup that shall be used to properly assess enablers of the transition,

New elements for v2.0.

** Work in progress **

More companies are now reporting the development of transition plans aligned with the 1.5°C climate target, a trend expected to increase with the help of frameworks such as the Glasgow Financial Alliance for Net Zero (GFANZ), the Transition Plan Taskforce, the High-Level Expert Group on Sustainable Finance (HLEG), and the Corporate Sustainability Reporting Directive (CSRD). The CSRD alone will affect around 50,000 companies in the EU and their entire value chains. As corporate climate disclosures grow in both number and scope, so there will be a rising demand for a scalable solution to assess the credibility of these transition plans. Currently, the sectoral ACT methodologies enable assessors to thoroughly evaluate the credibility of a company's transition plan within the specific context of the sector in which it operates. But the ACT sectoral methodologies are hard to scale across a large number of companies in a context of public-only, fragmented and heterogenous corporate disclosure. Information required for assessing indicators in ACT sectoral methodologies is not always a common feature in corporate disclosure or provided in ways that require additional analysis to be made before scoring.

Importantly, the ACT initiative is still very well positioned to capitalise on the growth for transition plan credibility. Unlike frameworks based mostly on disclosure (e.g., CA100+, CDP, GRI), ACT sectoral methodologies contemplate in addition to proper disclosure the evaluation company performance in target alignment, emission reductions and deploying meaningful actions and adequate investments. These are crucial elements of credibility to a transition plan that are well captured by ACT. Because each sectoral methodology has been co-developed with the relevant industries, there is important sectoral knowledge that can be leveraged to evaluate the credibility of transition plans for a good number of industries.

The main objective of ACT Core is to allow for the credibility assessment of corporate transition plans to be undertaken at scale – meaning that the assessment is more aligned with the realities of corporate disclosure and can be operated across a larger number of companies and sectors. The main challenge is to strike a delicate balance between indicators that can be easily assessed based on the fragmented and heterogeneous nature of public disclosures, without being so broad that the specific sectoral context in which the company operates is overlooked. Two main strategies will be followed in order to move closer to this balance.

- The first is a reduction of the number of indicators/dimensions from the ACT sectoral methodologies that map to "consensual" requirements in frameworks evaluating transition plans.
- The second is to increase the flexibility of ACT to evaluate GHG emissions targets and absolute GHG emissions trends.

A reduction in the number of indicators will allow to be draft more sectoral-specific guidance in aspects that are currently absent in the ACT sectoral methodologies. For example, the indicator 5.3 (transition plan) dimension "near-term actions" requires the analyst to check for "detailed descriptions of relevant and achievable near-term actions" without mentioning clear guidance on what are the typical relevant actions in the specific sector the company operates. The second approach is to circumvent the need of having a GHG emissions intensity-based target (or GHG emissions intensity pathway) to have a score on some of the most weighted indicators in ACT. From corporate disclosure it is clear that GHG emissions intensity targets and reporting are not always preferential by companies implying the need to undertake conversions and associated errors. Instead of scoring companies against a benchmark that largely reflects a predefined global trajectory, ACT Core will evaluate companies based on a trajectory determined by the remaining GHG emissions/carbon budget allocated to their sector. This allocation will take into account each company's past mitigation efforts and its capacity to reduce GHG emissions.

4. Assessing GHG emissions reduction

4.1. FRAMEWORKS/STANDARDS TO BE USED

As written in section 2.2, measurement is the first step in reducing environmental impacts. It is thus of prime
importance that companies disclose their GHG emissions inventory in a clear and comprehensive way. With
a view to holding the private sector accountable, it is also necessary to ensure that all companies use the
same GHG accounting rules. In practice, despite the efforts of existing GHG accounting standards setters,

- those documents are still interpreted and implemented differently from one company to another.
- Various standards can be used by companies to work on their GHG accounting. The two main international voluntary schemes are:
 - The ISO 14064-1 standard from the International Organization for Standardization (ISO), which benefits of international recognition by national standardisation bodies over the world, and its technical specifications ISO 14064-4 which provides additional guidance to implement the part 1.
 - The Greenhouse Gas (GHG) Protocol from the World Business Council for Sustainable Development (WBCSD) and the World Resources Institute (WRI), which provides more detailed guidance and best practices for GHG accounting.
 - Some national/local schemes are also available, such as the Bilan Carbone® in France, the China Corporate Energy Conservation and GHG Management Programme in China, the Programa Gases Efecto Invernadero (GEI) in Mexico, etc. It is highly recommended that companies use national/local schemes which are based on the two international standards mentioned above.

4.2. SCOPE 2 EMISSIONS / INDIRECT EMISSIONS FROM IMPORTED ENERGY GUIDANCE

737 New elements for v2.0.

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745 746 New elements for v2.0.

- 738 Indirect GHG emissions from imported energy from the ISO 14064 standard correspond to scope 2 emissions
- 739 from the GHG Protocol. These GHG emissions are related to purchased electricity, steam, heating, and
- cooling, and can represent a significant share of emissions in companies' GHG inventories.
- Two different approaches have been developed to calculate GHG emissions related to purchased electricity (18):
 - The location-based approach, reflecting average emissions intensity of grids on which energy consumption occurs. The chosen emissions intensity should best characterise the grid from which the company sources its electricity, which could be attributed to either local, regional, or national level.

 The market-based approach, reflecting emissions from electricity that companies have purposefully chosen (or their lack of choice). This approach highlights contractual instruments linking companies with specific generation resources.

Since location-based and market-based approaches do not reflect the same elements and lead to different estimations of GHG emissions from purchased electricity, various frameworks now require entities to report both values in their GHG inventory. This is the case for the European Sustainability Reporting Standard (ESRS) E1 Climate Change. The IFRS S2 Climate-related Disclosures requires companies to follow a location-based approach and additionally "provide information about any contractual instruments". The GHG Protocol states that "companies with any operations in markets providing product or supplier-specific data in the form of contractual instruments, companies shall report scope 2 according to a location-based method and a market-based method...".

In consequence, it is expected that GHG emissions from purchased electricity in companies' GHG inventory will be estimated using both location-based and market-based approaches. For practical reasons, ACT quantitative performance indicators assessing scope 1 and 2 GHG emissions and related targets are scored only once, meaning that one approach shall be preferred. Some recent studies have shown that using a market-based approach can lead to a significant overestimation of GHG emissions reduction, due to contractual instrument's unproven contribution to additional renewable electricity production (19). For these reasons, GHG emissions from purchased electricity calculated using a location-based approach shall be used to score ACT quantitative performance indicators based on scope 1 and 2 emissions reduction pathways.

It is still important to reward companies using contractual instruments with additionality, in the perspective of making an active choice to purchase renewable energy. To do so, ACT methodologies include a dedicated performance indicator, rewarding the use of energy attribute certificates (EAC) and corporate power purchased agreements (CPPA) with additionality. This indicator is included for relevant sectors only, i.e. for companies with electricity-intensive activities/production.

4.3. SCOPE 3 EMISSIONS / OTHER INDIRECT EMISSIONS GUIDANCE

New elements for v2.0.

Besides the scope 1 (direct GHG emissions from sources that a company owns or controls) and scope 2 (indirect emissions from purchased electricity, steam, heat and cooling – see previous section), the GHG Protocol refers to scope 3 for all other indirect sources of emissions. The scope 3 emissions are divided into 15 categories, 8 being dedicated to upstream emissions and 7 to downstream emissions (20). The ISO 14064 standard defines four categories of indirect GHG emissions corresponding to GHG Protocol's scope 3: from transportation, from products used by an organisation, associated with the use of products from the organisation, and from other sources (21).

Calculating scope 3 emissions is often much more complex and time consuming than calculating scope 1 and 2 emissions, due to the various sources of indirect GHG emissions associated with companies' value chain. The GHG Protocol provides a set of principles aiming at guiding companies to identify relevant scope 3 categories they shall focus on. The first principle is the size, meaning that companies shall be able to estimate which sources of indirect GHG emissions represent the major contribution to their anticipated overall GHG emissions.

CDP recently published an analysis of the GHG emissions distribution among companies' value chain for "high-impact" sectors, based on data disclosed by companies reporting to CDP's Climate Change

questionnaire (22). It appears that for the vast majority of sectors covered, scope 3 emissions represent at least half of companies' overall GHG emissions, underlying the importance of standardised and consistent GHG inventories including relevant scope 3 categories. This analysis also highlights which scope 3 categories represent the largest contributions. A similar study from the Association of Southeast Asian Nations (ASEAN) provides similar information (23).

Assessors shall refer to such relevant sectoral guidance to understand which sources of indirect GHG emissions must be included in companies' GHG inventories when calculating their scope 3 emissions. ACT methodologies also provide some sectoral context and supporting information to ensure that the emissions coverage is considered when assessing indicators dedicated to scope 3 emissions and related targets.

Note: Assessors should be pay attention to the organisational boundary and consolidation approach chosen by the reporting company as this could have an important impact on the breakdown between direct and indirect emissions.

4.4. CARBON OFFSETTING

New elements for v2.0.

Carbon offsets are defined as follows by CarbonBrief: tokens representing one tonne of CO2 equivalent that can be traded between an entity that continues to emit and an entity that reduces its own emissions or removes carbon dioxide (CO2) from the atmosphere (24). Carbon offsets can be used in two types of markets: regulated markets such as the EU Emissions Trading System (ETS), and voluntary markets.

Employing carbon offsets can be done in addition to the reduction in/sequestration of the organisation's direct and indirect emissions. These projects can be projects for the reduction in, avoidance or sequestration of emissions. To ensure the robustness, reality, additional nature, transparency, permanence and unique character of the credits and verification by independent third parties of the emissions reduced or sequestered, the organisation must routinely make use of certified offsetting projects, in the framework of standards guaranteeing these principles, whether national or international.

According to international standards such as ISO 14064-1, ISO 14067, European Product Environmental Footprint and Organization Environmental Footprint, WRI/WBCSD's GHG Protocol, carbon offsets shall not be included in GHG accounting, but may be reported separately as "Additional Environmental Information". This means carbon offsets shall not be subtracted from the GHG inventory to minimise the amount of GHG emissions. The ISO Net Zero Guidelines put emphasis on priorisation: "reduction of GHG emissions is prioritized for interim and long-term net zero targets, with removals used after all possible emissions reduction actions have been taken, to minimize eventual residual emissions" (25).

Therefore, carbon offsets are not considered in quantitative indicators based on GHG emissions reduction pathways (within module 1 Targets, module 2 Material investment, and module 4 Sold product performance). It is however important that companies setting "net-zero GHG emissions" targets (or similar wording, such as carbon neutrality) clearly mention and quantify their reliance on carbon offsets, to compensate for eventual residual emissions. As a consequence, without such information available, net-zero GHG emissions targets are not assessed nor rewarded.

Nevertheless, in the narrative scoring of the ACT assessment, carbon offsets may be considered as additional information that helps to better understand the decarbonisation strategy of a company. A detailed and comprehensive use of carbon offsets supporting efforts to reduce their direct and indirect GHG emissions can typically be rewarded when assessing the consistency and credibility of the companies' climate strategy. On

the other hand, a company that relies on carbon offsets with poor efforts to reduce its own emissions shall be penalised. Clearly reporting such information can also reflect the quality of companies' disclosure.

4.5. AVOIDED GHG EMISSIONS

New elements for v2.0.

According to ISO 14064-1 latest amendment, an avoided GHG emission represents the estimated difference in life cycle GHG emissions arising from a scenario with a solution³ compared to a reference scenario without the solution when reference scenario emissions are higher. For companies, avoided emissions happen outside their organisational boundaries and are considered at aggregated level. In general, avoided GHG emissions due to sold products are generated thanks to the involvement of several actors other than the reporting company that sells the products (e.g. energy saving equipment, insulation products, recycled materials, etc.).

Because:

- calculating avoided GHG emissions is a tricky exercise relying on many parameters and external factors;
- perfect prediction of the impact(s) of these parameters and factors is impossible;
- there is no internationally recognized and standardized accounting methodology companies can refer to up-to-date⁴;

it appears impossible to quantitatively assess avoided GHG emissions in a proper and standardised way within the ACT performance score. However, when relevant, a performance indicator related to enabling activities can be integrated within the 'Business model' module. This way, proposing products that are participating to the low-carbon transition of other actors/sectors is acknowledged.

Even though inclusion of avoided GHG emissions is not considered appropriate for ACT assessment of quantitative performance indicators, the indicator assessing changes to business models somehow shows how companies can influence their clients emissions by proposing better products/solutions. The framework also proposes to adapt ACT assessments for pure enablers of the transition (see section 3.4), better considering among others the importance of such activities and related business models.

it is also possible to integrate company estimations and communications on avoided GHG emissions within the ACT narrative score. Analysts can for instance inform the consistency and credibility criterion assessment by judging purpose and motivation behind any communication related to avoided GHG emissions, or inform the data quality criterion assessment thanks to the level of details coming with methodology and hypotheses behind avoided GHG emissions calculations.

More details about how avoided GHG emissions are considered in ACT methodologies are available in a dedicated position paper. (26)

³ The solution can be a good, a service, a policy, a project, an innovation. It can lead to actual reductions of emissions or simply less emissions than would happen without the solution.

⁴ Although some guidance have been proposed by the World Business Council for Sustainable Development (WBCSD) (46)

5. GHG emissions reduction pathways

5.1.	MATCHIN	G ROUND	ARIES OF	GHG	EMISSIONS

869	New elements for v2.0.
870 871 872 873	ACT methodologies are built at the sectoral level, in order to allow assessing companies which can use similar levers to initiate and deploy their low-carbon transition and/or are part of the same value chain. This sectoral approach enables, amongst others, to build GHG emissions reduction pathways at the company level from a sectoral scenario (see section 5.4).
874 875 876 877	For each sector covered by the ACT methodologies, the scope of activities that can be assessed and the boundaries of GHG emissions that are considered first in performance indicators relying on GHG emissions reduction pathways and second in other places of the methodology, are defined. BOUNDARIES OF EMISSIONS
878 879 880 881	ACT assessment methodologies provide an overview of the distribution of sectoral GHG emissions along the value chain. This allows to highlight the main sources and type of sectoral GHG emissions and identify the priorities for companies between direct and indirect (upstream and downstream) emissions, in line with the Relevance ACT principle.
882 883	Sources of emissions are mapped against the performance indicators in which they are considered. One car distinguish:
884 885	 Sources of GHG emissions that are considered in indicators based on GHG emissions reduction pathway

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Sources of GHG emissions that are considered in other indicators, typically qualitative assessments
 (e.g. within the supplier and client engagement modules)

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Sources of GHG emissions that are not considered since not relevant to the sector

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5.2. CRITERIA TO CONSIDER SECTORAL OR GLOBAL CLIMATE SCENARIOS / PATHWAYS

892 New elements for v2.0.

ACT sectoral methodologies include a set of performance indicators related to the GHG emissions past and forecast performances, and GHG emissions reduction targets – see section 3.0. These indicators use GHG emissions reduction pathways⁵ (more simply designated as "pathways" thereafter), which stem from climate

⁵ This framework defines a GHG emissions reduction pathway (or more simply "pathway") as the forecast evolution of GHG emissions, expressed either in as absolute emissions or emissions intensity, resulting from hypotheses and assumptions of a climate scenario (as defined above), along time from a base year to an end point (typically 2050).

scenarios and are used as a common benchmark to assess (and potentially compare) companies from a specific sector. These scenarios set the minimum ambition companies are expected to align with, they are not a definitive path to decarbonisation for companies but present one representative example among many.

Whenever possible, the ACT sectoral methodologies refer to pathways that are already available and have been published by trusted organisations. Since its launch, the ACT initiative has relied on available pathways from the literature, the number and ambition of which have continuously increased in the years following the Paris Agreement⁶. According to updated ACT principles listed in section 2.0, the focus now is on 1.5°C climate ambition.

The ACT initiative authorise the use of climate scenarios and related pathways that are not identified in the assessment methodologies, as long as they are ambitious enough and follow the criteria listed below:

- Climate/temperature ambition: 1.5°C whenever possible, well-below 2°C as a very minimum when no 1.5°C sectoral pathway is available
- Probability associated with temperature ambition: typically 50% or higher
- Temperature profile along time: no temperature overshoot
- Importance of CO2 capture and removal: limited reliance on 'negative emissions', especially arising from uncertain technologies
- Up-to-date GHG emissions budget: time gap between base year of the scenario and reporting year considered for the assessment not higher than 2 years

It is primordial that climate scenarios and pathways have been published by a reputable institution, to guarantee their transparency and credibility. It appears important to check that such materials haven't been subject to potential conflict of interests during their development.

The Glasgow Financial Alliance for Net Zero (GFANZ) has defined a useful pathway framework which includes three pillars helping to understand the nature, outputs, and usability of pathways: scope and ambition, underlying assumptions, credibility and feasibility (27). Similar work has been done by other institutions such as the Assessing Companies Transition Plans Collective (ATP-Col) (28), the International Energy Agency (IEA) (29), or the Investor Group on Climate Change (IGCC) (30). These resources constitute useful guidance that can help choosing or validating the choice of climate scenario(s) used for an ACT assessment.

Climate scenarios repositories have been recently proposed by the NewClimate Institute (31). It is expected that such libraries will become more numerous in upcoming years, easing the identification of global and sectoral pathways that can be used to assess companies' corporate accountability on climate related topics.

5.3. REGIONAL PATHWAYS AND SECTORAL TRANSITION PLANS

- 930 New elements for v2.0.
- 931 ** Work in progress **

ACT assessments can be performed considering a regional/local context, notably to better highlight the companies' performance in regards to national policies and objectives. The UNFCCC's Secretariat reported

6 The ACT Framework v1.1 released in 2019 focuses on "well-below 2°C" climate ambition, with which most scenarios aligned at that time.

- 934 in 2023 that 168 Parties to the Paris Agreement (out of 195) have published their Nationally Determined
- Contribution (NDC), which set countries' climate ambition (32). Companies more and more align their climate
- ambition and dedicated transition plan with national goals where they operate.
- This section aims at providing recommendations and requirements about regional pathways and sectoral
- 938 transition plans that can be used to perform an ACT assessment.

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5.4. ALLOCATION METHODS: FROM GLOBAL/SECTORAL LEVEL TO COMPANY LEVEL

942 New elements for v2.0.

- ACT assessments rely on GHG emissions reduction pathways defined at the company level, showing the expected decrease of GHG emissions along time for the entity that is assessed. The key question to answer
- 945 is up to how much the company should to emit, to contribute to the global climate mitigation effort that is
- 946 targeted?
- 947 Various GHG emissions allocation methods, defined as "science-based" since they build on global GHG
- 948 budgets, have been developed to derive companies' pathway from either a global or sectoral pathway (see
- 949 previous sections). Two different mechanisms can be considered: convergence of emissions implying that all
- actors are expected to reach the same final performance, or contraction of emissions implying a common rate
- at which emissions are expected to decrease.
- 952 Three kinds of metrics can be involved:
 - Absolute emissions, particularly suiting the contraction mechanism
 - Emissions intensities based on physical activity, compatible with both convergence and contraction mechanisms
 - Emissions intensities based on economic activity, particularly suiting the contraction mechanism
- Among available allocation methods, the ACT methodologies only consider the Sectoral Decarbonisation
- Approach (SDA) and the Absolute Contraction Approach (ACA), both developed by the Science-Based
- 959 Targets initiative (33).
- 960 The SDA fits well with the sectoral approach adopted by the ACT initiative. It allows assessing companies
- 961 within homogeneous sectors, using a common GHG emissions intensity metric (based on physical activity).
- 962 One of the underlying hypothesis of this allocation method is the convergence of all actors within a sector to
- a common emissions intensity performance, by 2050. Sectoral pathways starting point is defined by the
- 964 sectoral carbon/GHG budget and activity level at base year of the considered climate scenario. Typical
- 965 examples are the scenarios released by the International Energy Agency, the latest one being the Net-Zero
- 966 Emissions (NZE) by 2050 Scenario (17). The SDA allocation method can also be applied to regional/local
- 967 pathways.
- The ACA is a less granular approach, based on contraction of absolute emissions. It simply considers global
- 969 carbon/GHG budget and a linear decrease rate. One of the underlying hypothesis of this allocation method is
- 970 the same effort required to all actors. The ACA is used in ACT methodologies either for heterogeneous sectors
- 971 for which it is not possible or relevant to define a common GHG emissions intensity metric, or for sectors for
- 972 which no specific pathway has been developed.
- 973 The ACT initiative has detailed in a technical note its position about available GHG emissions allocation
- methods and the reasons behind its choice of only using SDA and ACA so far (34).

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Based on ACT Framework v1.1. - See 6.3 pp. 23-25

Some quantitative indicators (see section 3.1.2) rely on GHG emissions reduction pathways, to assess the company against a specific climate ambition. These indicators relate to:

- Ambition of the GHG emissions reduction targets set by the company
- Past and future trends in emissions resulting from the company's activities
- Locked-in emissions from either company's assets or sold products (when relevant)

Figure 3 displays a company's pathway derived from a sectoral pathway, starting from the company's emissions performance at reporting year and converging to sectoral value in 2050 according to the SDA allocation method (see section 5.4).

- THE GAP METHOD is used to assess the company's commitment, comparing the ambition of its target(s) with its pathway (commitment gap), and the forecast future trend in emissions (action gap).
- THE TREND METHOD is used to assess the past trend in emissions, comparing company's historic emissions (considering the five years preceding the reporting year) and the near-term emissions trend (considering the five years following the reporting year).

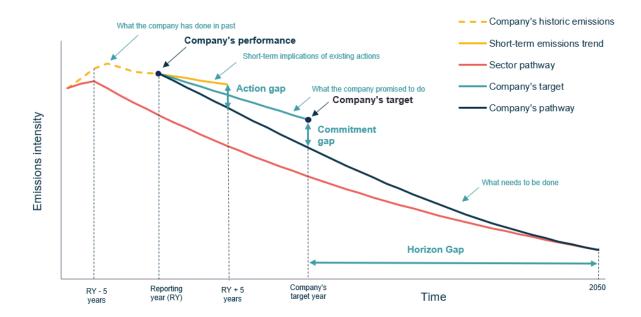


FIGURE 3: ILLUSTRATION OF COMPANY CLIMATE PERFORMANCE CONCEPTS

The horizon gap is also used to assess how forward-looking the company's transition strategy is. Both near-term and long-term targets are incentivised, to ensure immediate action but also deep thinking and vision in a future low-carbon economy.

ACT methodologies also include, depending on the relevancy to the considered sector, indicators assessing the locked-in emissions from company's assets or (use of) sold products. In both cases, the product of emissions intensities with the level of activity provides:

- Locked-in emissions considering the forecast future emissions performance of the company
- Carbon/GHG emissions budget considering the emissions intensity as expected by the company's pathway

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The indicator then compares the locked-in emissions with the carbon/GHG emissions on a timespan consistent with the lifetime of the company's assets or sold products, as illustrated in Figure 4.

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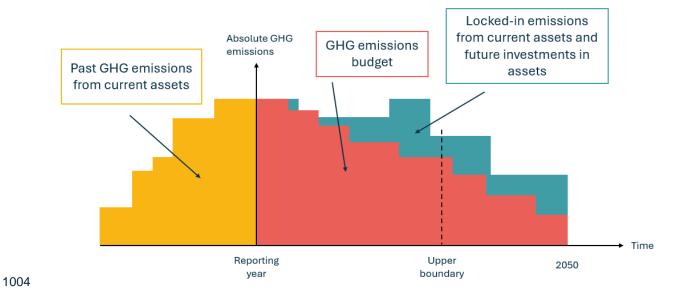


FIGURE 4: ILLUSTRATION OF LOCKED-IN EMISSIONS CONCEPT

6. ACT assessment outputs

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6.1. VARIOUS USES OF ACT SECTORAL METHODOLOGIES

New elements for v2.0.

ACT sectoral methodologies can be used in various ways to assess companies (see Table 12), implying different contexts and levels of involvement of the assessed company in the process.

- The first case relates to requested ACT assessment by the company itself, to identify where the company performs and areas for improvements to strengthen its transition plan. The assessment can be run either internally by competent departments (e.g. sustainability department), or by a contracted organisation (e.g. consultancies) involving assessors trained to ACT methodologies. In this case, the company is involved all along the process and highly contributes to the data collection phase, providing the assessor with data, fitting as best as possible the methodology requirements.
- The second case relates to requested ACT assessment by financial institutions. ACT methodologies can serve as a basis for discussing companies' transition plan and provide relevant outputs to inform decision making of institutions financing the private sector. Typically, financing can be conditioned by commitments and progress made on identified areas for improvements highlighted by an ACT assessment.
- The third case relates to ACT assessment based on public data, run by a third-party organisation. In such case, the company is not directly involved in the data collection process. The assessing organisation might try to engage with the assessed company, notably to cross-check data that has been collected in public disclosure. Current examples are (as per 2024):
 - Assessments building the Climate and Energy Benchmark from the World Benchmarking Alliance (WBA), aiming at ranking companies to incentivise actions and better performance.
 - Assessments informing annual general meetings of companies submitting their Say On Climate⁷, run by the Forum pour l'Investissement Responsable (FIR) in collaboration with ADEME (French Agency for the Ecological Transition), Ethos, and WBA

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1035 <u>TABLE 12: USES OF ACT ASSESSMENT METHODOLOGIES</u>

Case number

Entity requesting/running the ACT assessment

Assessed company involved in data collection

Assessed company involved in assessment process

⁷ "Say on Climate" is a shareholder vote on a company's climate strategy. For more information: https://www.sayonclimate.org/

#1	Assessed company	Yes	Yes
#2	Financial institutions	Can be	Can be
#3	Third-party (e.g. non for profit organisation)	No	Can be (e.g. for data validation)

The ACT initiative has published a "Categorization framework", which aims to leverage on the ACT assessment methodologies, that provide an in-depth assessment of strengths and weaknesses of company's transition plans and propose a categorization framework providing a clear signal on a company's situation. While this doesn't diminish the value of performing relative assessments, either for a company from one assessment to another or for a company vs. its sector, this paper ambitions to address the long-term question of "what is a good ACT score?" (35). Considering core performance modules and thanks to proposed thresholds for the three ACT score components, the paper proposes the following categories:

Companies transitioning in a credible and robust way;

haven't provide aligned ambitions.

Companies partially satisfactory on one or two of the following aspects:

Companies "committed" that are ambitious enough but have not yet demonstrated the performance;
 Companies "performing" that have demonstrated good GHG trajectory at the moment but

Companies not transitioning in an enough credible and robust way.

6.2. FEEDBACK REPORT

1053 Based on ACT Framework v1.1. – See section 7.4 p. 33

Companies requesting an ACT assessment receive a feedback report that contain all the relevant results of their ACT assessment. This way, the company is informed about the key learnings of its assessment and benefits from a condensed document that can be easily shared with relevant stakeholders. The feedback report includes the following elements:

A. PERFORMANCE, NARRATIVE AND TREND SCORING RESULTS: This is the communication of the three components of the ACT score (performance, narrative, and trend) – see section 3. This shall be presented at least as a visual examination at the module level. More transparency on the indicator level may be given at the discretion of the analysts.

B. COMMENTARY: This is a textual explanation of the performance, narrative and trend scoring results, which shall focus on the main shortcomings identified in the company analysis that have resulted in losses of points. It should also provide pointers and leads for near-term improvement of the score. The commentary shall be written in such a way that the report is standalone and does not need a presentation to be useable by the organisation.

c. scoring HighLights: Depending on the level of detail in the ACT assessment, each feedback report should contain relevant visual representations of (groups of) important indicators. These examples may be similar for all companies in a particular sector, or they may be tailored to the organisation to make the feedback report more bespoke.

1071	The feedback report should include more details on each indicator's score to address the highlight priority
1072	areas of action for each company. The confidential information explicitly indicated by companies shall not be
1073	reported in the feedback report.
1074	For assessments based on public data, the person or organisation in charge of the assessment is responsible
1075	for publishing the results and learnings in a clear and comprehensive way. Current examples are the
1076	companies' scorecards published by the WBA for its Climate and Energy Benchmark (36) or those published

by the Forum pour l'Investissement Responsable (FIR) for companies submitting their Say on Climate (37).

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6.3. THIRD-PARTY VERIFICATION

1080 New elements for v2.0.

Third-party verification allows checking if ACT assessments duly follow the rules and criteria set by the methodologies and the principles set in this framework (see section 2.0), It also ensures that proper datasets are collected and used, informing as best as possible about the low-carbon strategy of the assessed company.⁸

Having ACT assessments reviewed by a third-party contributes to the credibility of the results that are obtained and communicated, and more broadly to the credibility of the ACT initiative. It might also ease the understanding of the assessment process and results, for all stakeholders that are involved.

1088 Typical steps of a third-party review are:

- Ensure required data has been provided by the assessed company
- Ensure the methodology is properly applied, for instance check consistency between collected data, calculations and results for quantitative indicators
- Ensure all results are easily understandable and properly justified

1093 The ACT initiative highly recommends that:

- Companies requesting an ACT assessment include a third-party review, especially if they intend to communicate the results of the assessment to external stakeholders or publicly.
- The person or organisation in charge of the assessments based on public data (see section 6.0), sets at least an internal process mimicking the third-party review described above
- External stakeholders using public data in order to score and rank various companies, follow at least
 a peer-review process. This is primordial to ensure consistency between ACT assessments and
 thus comparability of scores and other outputs.

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6.4. COMMUNICATION RULES

1103 New elements for v2.0.

1104 Results of ACT assessments shall be clearly communicated and accompanied by at least the following 1105 elements:

⁸ This is directly inspired from the "Critical review" section of the ISO Standard 14040:2006 Environmental management — Life cycle assessment — Principles and framework

- 1106 The name of the person and/or organisation in charge of the assessment
- 1107 The identification of the assessed company
- 1108 The reporting year that is considered for the assessment.
- 1109 The geographic scope that is considered for the assessment
- The climate scenario(s) and associated GHG emissions reduction pathway(s) set either at global or sectoral level, see section 5.2 alongside with the level of climate ambition (e.g. well-below 2°C, 1.5°C). The choice of the scenario(s)/pathway(s) shall be clearly documented and justified, particularly when various options are available, listed from instance in the ACT methodology used for the assessment.
 - The metrics, assumptions and decisions used for the assessment.
- The identification of the third-party reviewer and delivered analysis, when necessary see section 6.3

To shed light on the performance modules or indicators for which the company does not score any point, it is required to distinguish cases where no data is available or provided, and cases where the company's performance is too poor to score. This way, stakeholders can easily understand:

- Which data/information the company has not been able/willing to provide (in the case of requested assessment)
- Which elements are lacking in the company's disclosure (in the case of assessment based on public data)
- Which elements assessed by the ACT methodologies are not included in the company's low-carbon strategy

In order to optimise efforts spent in reporting, it is highly recommended to store both data used as inputs for the assessment and resulting outputs in a format that align and can serve regulatory frameworks, such as EU's Corporate Sustainability Reporting Directive (CSRD), EU's Corporate Sustainability Due Diligence Directive (CSDDD), UK's Financial Conduct Authority (FCA) Handbook, Japan's Corporate Governance Code, etc. More examples of regulatory frameworks are provided by Oxford Net Zero (38).

These recommendations also apply to global frameworks such as the Net-Zero Data Public Utility (NZDPU) set by the Climate Data Steering Committee (CDSC), which aims at supporting the United Nations climate ambition and objectives (39); the IFRS S2 Climate-related Disclosures standard set by the International Sustainability Standards Board (ISSB) (40); or the framework for components of real-economy transition plans from the Glasgow Financial Alliance for Net Zero (GFANZ) (1) – see mapping of ACT with these frameworks in Appendix 9.3.

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8. Glossary

ACT	The ACT Initiative, founded by ADEME in partnership with CDP in 2015 is now hosted by WBA. It has been the pioneer international initiative creating a business climate accountability framework with sectoral methodologies to assess their strategies and transition plans. Formally launched at COP21, the ACT initiative has published various sector specific methodologies over years. Covering now, assessment methodologies of transition plan and adaptation plan to climate change effects, and support to transition planning, ACT has been renamed Accelerate Climate Transition Initiative in 2024 (ACT website).			
ACTION GAP	In relation to emissions performance and reduction, the action gap is the difference between what a given company has done in the past plus what it is doing now, and what has to be done. For example, companies with large action gaps have done relatively little in the past, and their current actions point to continuation of past practices.			
ACTIVITY DATA	Activity data is quantitative or numeric data on the activity of the company which results in emissions or removals taking place during a given period of time (UNFCCC definitions).			
ADEME	Agence de la Transition Ecologique; The French Agency for Ecological Transition (ADEME webpage).			
ALIGNMENT	An ACT assessment generates a scoring that is intended to provide a metric of the alignment of a company with its 1.5°C pathway. The wider goal is to provide companies specific feedback on their general alignment with a 1.5°C pathway over the near and long term.			
Assess	Under the ACT Initiative, to evaluate and determine the low-carbon alignment of a given company. The ACT assessment and scoring are based on a range of indicators. Indicators may be reported directly by companies or collected, calculated, modelled or otherwise derived from different data sources supplied by the company. The ACT Initiative measures 3 gaps (Commitment, Horizon and Action gaps – defined in this glossary) in the GHG emissions performance of companies. This model closely follows the assessment framework. It starts with the future, with the goals companies want to achieve, followed by their plans, current actions and past actions.			
Assessor	Person undertaking and scoring the ACT assessment.			

ASSET	A resource owned by a company which has value because of its ability to generate revenues, cash, profits through time. Tangible assets include 1) fixed assets, such as machinery and buildings, and 2) current assets, such as inventory. Intangible assets are nonphysical such as patents, trademarks, copyrights, goodwill and brand value.
BASE YEAR	According to the GHG Protocol and ISO14064-1, a base year is "a historic datum (a specific year or an average over multiple years) against which a company's emissions are tracked over time". Setting a base year is an essential GHG accounting step that a company must take to be able to observe trends in its emissions information (GHG Protocol Corporate Standard).
BENCHMARK	A standard, pathway or point of reference against which things may be compared. In the case of pathways for sector methodologies, a sector benchmark is a GHG emissions reduction pathway for the sector average value for emissions intensity indicator(s) driving the sector performance. A company's benchmark is a company-specific pathway that starts at the company performance for the reporting year and converges towards the sector benchmark in 2050 (or other relevant date), based on a principle of convergence or contraction of emissions intensity.
BOARD	Also the "Board of Directors" or "Executive Board"; the group of persons appointed with joint responsibility for directing and overseeing the affairs of a company.
BUSINESS MODEL	A company's core strategy for generating value. It includes sources of revenue, the intended client base, products, and details of financing. Under ACT, evidence of the existing and new business models shall be taken from a range of specific financial and other metrics relevant to the sector and an assessment made on its alignment with the low-carbon transition.
BUSINESS-AS-USUAL	An assumption that activity and emissions remain the same into the future. The business-as-usual pathway assumes constant activity and emissions from the initial year onwards. In general, the initial year – which is the first year of the pathway/series – is the reporting year (targets indicators) or the reporting year minus 5 years (certain performance indicators).
CAPITAL EXPENDITURE	Money spent by a company on acquiring or maintaining fixed assets, such as land, buildings, and equipment.
CARBON CAPTURE AND STORAGE (CCS)	The process of trapping carbon dioxide produced by burning fossil fuels or other chemical or biological processes and storing it in such a way that it cannot

CARBON OFFSETS	Carbon offsets are the purchase by a company of avoided GHG emissions or GHG suppressions, from actors elsewhere in the economy where the marginal cost of decarbonisation proves to be lower.		
CDP	Formerly the "Carbon Disclosure Project", CDP is an international, not-for-profit organisation providing the only global system for companies and cities to measure, disclose, manage and share vital environmental information. CDP works with market forces, including 746 institutional investors with assets of over US\$136 trillion, to motivate companies to disclose their impacts on the environment and natural resources and take action to reduce them. More than 18,700 companies worldwide disclosed environmental information through CDP in 2022. CDP holds the largest collection globally of primary climate change, water and forest risk commodities information and puts these insights at the heart of strategic business, investment and policy decisions (CDP website).		
CLIMATE CHANGE	A change in climate, attributed directly or indirectly to human activity, caused by the alteration of the composition of the atmosphere and that is, in addition to natural climate variability, observed over comparable time periods (<u>UNFCCC</u>).		
COMMITMENT GAP	In relation to emissions performance, the difference between what a company needs to do and what it says it will do.		
COMPANY	A legal entity formed by one or more individuals to engage in and operate a business (Investopedia).		
CONFIDENTIAL INFORMATION	Any non-public information pertaining to a company's business.		
CONSERVATIVENESS	An assessment principle of the ACT Framework; aiming at ensuring the companies' performance is not overestimated particularly when some assumptions are needed to get data and information fitting the assessment requirements.		
CONSISTENCY	A principle of the ACT framework; whenever time series data is used, it should be comparable over time. In addition to internal consistency of the indicators reported by the company, data reported against indicators shall be consistent with other information about the company and its business model and strategy found elsewhere. The assessor shall consider specific, pre-determined data points and check that these give a consistent measure of performance when measured together.		
DATA	Facts and statistics collected together for reference and analysis (e.g. the data points requested from companies to assess indicators of ACT methodologies).		

DECARBONISATION	A complete or near-complete reduction of greenhouse gas emissions over time (e.g. decarbonisation in the electric utilities sector through an increased share of low-carbon power generation sources, as well as emissions mitigating technologies like Carbon Capture and Storage (CCS)).			
EMISSIONS	The GHG Protocol defines <i>direct</i> GHG emissions as emissions from sources that are owned or controlled by the reporting entity, and <i>indirect</i> GHG emissions as emissions that are a consequence of the activities of the reporting entity, but occur at sources owned or controlled by another entity (GHG Protocol).			
	In this framework, "GHG emissions" is mostly used. "GHG" is not used in specific terms such as "scope 1/2/3 emissions", etc.			
ENERGY	Power derived from the utilization of physical or chemical resources, especially to provide light and heat or to work machines.			
FOSSIL FUEL	A fossil based fuel such as coal, oil or gas, formed in the geological past from the remains of living organisms.			
GREENHOUSE GAS (GHG)	Carbon dioxide (CO ₂), methane (CH ₄), nitrous oxide (N ₂ O) and three groups of fluorinated gases (sulfur hexafluoride (SF ₆), hydrofluorocarbons (HFCs), and perfluorocarbons (PFCs) are the major anthropogenic GHGs and are regulated under the Kyoto Protocol. Nitrogen trifluoride (NF ₃) is now considered a potent contributor to climate change and is therefore mandated to be included in national inventories under the United Nations Framework Convention on Climate Change (UNFCCC).			
GUIDANCE	Documentation defining standards or expectations that are part of a rule or requirement (e.g. CDP reporting guidance for companies).			
HORIZON GAP	In relation to emissions performance, the difference between the average lifetime of electricity production assets (particularly carbon intensive) and the time-horizon of a company's commitments. Companies with small-time horizons do not look far enough into the future to properly ensure the transition of their assets and business models.			
INCENTIVE	Something, for example money, that motivates or encourages an individual or organisation to do something (e.g. a monetary incentive for company board members to set emissions reduction targets).			
INDICATOR	An ACT indicator is a quantitative or qualitative piece of information that can provide insight on a company's current and future ability to transition to a low-carbon economy.			

INTENSITY (EMISSIONS)	The average emissions rate of a given greenhouse gas from a given source relative to the level of activity; for example, tonnes of carbon dioxide released per MWh of energy produced by a power plant.			
INTERVENTION	Methods available to companies to influence and manage emissions in their value chain, both upstream and downstream, which are out of their direct control (e.g. a retail company may use consumer education as an intervention to influence consumer product choices in a way that reduces emissions from the use of sold products).			
LIFETIME	The duration of something's existence or usefulness (e.g. a physical asset such as a power plant).			
Low-carbon solution	A way to contribute to the low-carbon transition (e.g. energy, technology, process, product, service, etc.)			
Low-carbon transition	The low-carbon transition is the transition of the economy to a low-carbon state.			
MATURITY MATRIX	A maturity matrix is essentially a "checklist", the purpose of which is to evaluate how well advanced or "mature" a particular process, program or technology is according to specific definitions.			
MITIGATION (GHG EMISSIONS)	The action of reducing the severity of something (e.g. climate change mitigation through absolute GHG emissions reductions)			
NEAR-TERM	Occurring in or relating to a relatively short period of time in the future, typically the 5 to 10 years following reporting year. The ACT framework proposes various timescales to define near and long term, depending on the ACT score component (performance, narrative, trend).			
PATHWAY (GHG EMISSIONS)	A way of achieving a specified result; a course of action. This framework considers GHG emissions reduction pathways, which propose an evolution of GHG emissions (express either as absolute emissions or emissions intensities) from a base year to an end point, typically 2050.,			
PERFORMANCE	Outcomes and results. ACT methodologies attempt to assess performance using a variety of indicators.			
PLAN	A detailed proposal for doing or achieving something.			
POINT	A mark or unit of scoring awarded for success or performance.			

PROGRESS RATIO	An indicator of target progress, calculated by normalizing the target time percentage completeness by the target emissions or renewable energy percentage completeness.		
RELEVANT / RELEVANCE	In relation to information, the most appropriate information (core business and stakeholders) to assess low-carbon transition.		
RENEWABLE ENERGY	Energy derived from natural sources that are replenished at a higher rate than they are consumed, such as wind or solar power (<u>UN – Climate Action</u>).		
REPORTING YEAR	Year to which data collected for the assessment is associated with, given for instance by the publication date of public reports. A general term for activities in connection with innovation; in industry; for example, this could be considered work directed towards the innovation, introduction, and improvement of products and processes.		
RESEARCH AND DEVELOPMENT (R&D)			
SCENARIO	A plausible representation of future climate that has been constructed for explicit use in investigating the potential impacts of anthropogenic climate change. Climate scenarios often make use of climate projections (descriptions of the modelled response of the climate system to scenarios of greenhouse gas and aerosol concentrations), by manipulating model outputs and combining them with observed climate data (IPCC - Climate Scenario Development).		
SCENARIO ANALYSIS	A process of analysing possible future events by considering alternative possible outcomes.		
SCIENCE-BASED TARGET	To meet the challenges that climate change presents, the world's leading climate scientists and governments agree that it is essential to limit the increase in the global average temperature at below 2°C and ideally 1.5°C. Companies making this commitment, working toward this goal and setting an emissions reduction target that is aligned with climate science can have their targets verified by the Science-Based Targets Initiative .		
SCOPE 1 EMISSIONS	All direct GHG emissions (GHG Protocol Corporate Standard).		
DIRECT GHG EMISSIONS AND REMOVALS	Category 1 from ISO 14064-1:2018: Direct GHG emissions and removals occur from GHG sources or sinks inside organisational boundaries and that are owned or controlled by the [reporting] organisation. Those sources can be stationary (e.g. heaters, electricity generators, industrial process) or mobile (e.g. vehicles).		
SCOPE 2 EMISSIONS	Indirect GHG emissions from consumption of purchased electricity, heat or steam (GHG Protocol Corporate Standard).		

INDIRECT GHG EMISSIONS FROM IMPORTED ENERGY

Category 2 from ISO 14064-1:2018: GHG emissions due to the fuel combustion associated with the production of final energy and utilities, such as electricity, heat, steam, cooling and compressed air [imported by the reported company]. It excludes all upstream emissions (from cradle to power plant gate) associated with fuel, emissions due to the construction of the power plant, and emissions allocated to transport and distribution losses.

SCOPE 3 EMISSIONS

INDIRECT GHG EMISSIONS

Other indirect emissions, such as the extraction and production of purchased materials and fuels, transport-related activities in vehicles not owned or controlled by the reporting entity, electricity-related activities (e.g. T&D losses) not covered in Scope 2, outsourced activities, waste disposal, etc. (GHG Protocol Corporate Standard). Scope 3 also encompass the emissions related to the use of sold-products.

ISO 14064-1:2018: GHG emission that is a consequence of an organisation's operations and activities, but that arises from GHG sources that are not owned or controlled by the [reporting] organisation. These emissions occur generally in the upstream and/or downstream chain.

SECTOR

A classification of companies with similar business activities, e.g. automotive manufacturers, power producers, retailers, etc.

SECTORAL DECARBONIZATION APPROACH (SDA)

To help companies set targets compatible with 2-degree climate change scenarios, the <u>Sectoral Decarbonization Approach</u> (SDA) was developed in 2015. Higher climate ambition is now proposed, namely 1.5°C. The SDA takes a sector-level approach and employs scientific insight to determine the least-cost pathways of mitigation, and converges all companies in a sector towards a shared emissions target in 2050.

STRATEGY

A plan of action designed to achieve a long-term or overall aim. In business, this is the means by which a company sets out to achieve its desired objectives; long-term business planning.

TARGET

A quantifiable goal (e.g. to reduce GHG emissions).

- The following are examples of absolute targets:
 - o metric tonnes CO2e or % reduction from base year
 - metric tonnes CO₂e or % reduction in supply chain relative to base year
- The following are examples of intensity targets:
 - o metric tonnes CO₂e or % reduction per kWh of electricity generated by the company, relative to base year

metric tonnes CO₂e or % reduction per kWh of electricity retailed by the company, relative to base year The application of scientific knowledge for practical purposes, especially in **TECHNOLOGY** industry (e.g. low-carbon power generation technologies such as wind and solar power, in the electric power generation sector). TRADE ASSOCIATION Trade associations (sometimes also referred to as industry associations or industry bodies) are an association of people or companies in a particular business or trade, organized to promote their common interests. Their relevance in this context is that they present an "industry voice" to governments to influence their policy development. The majority of organisations are members of multiple trade associations, many of which take a position on climate change and actively engage with policymakers on the development of policy and legislation on behalf of their members. It is acknowledged that in many cases companies are passive members of trade associations and therefore do not actively take part in their work on climate change (CDP climate change guidance). The process or a period of changing from one state or condition to another (e.g. **TRANSITION** from an economic system and society largely dependent on fossil fuel-based energy, to one that depends only on low-carbon energy). Aspect of a company's overall long-term strategy that lays out a set of short-, **TRANSITION PLAN** mid- and long-term targets, actions and resources, with accountability mechanisms, to align the company's business activities with a net-zero GHG emissions pathway that delivers real-economy emissions reductions with the objective of limiting global warming to 1.5°C and minimising the company's systemic climate transition risks (ATP-Col). A general direction in which something (e.g., GHG emissions) is developing or **TREND** changing. An assessment principle of the ACT Framework. To prove the truth of, as by **VERIFIABLE / VERIFIABILITY** evidence or testimony; confirm; substantiate. For ACT assessment purpose, the data required for the assessment shall be verified or verifiable. Founded in 2018, the World Benchmarking Alliance is a non-profit organisation **WORLD BENCHMARKING** holding 2,000 of the world's most influential companies accountable for their ALLIANCE part in achieving the Sustainable Development Goals. It does this by publishing free and publicly available benchmarks on their performance and showing what good corporate practice looks like. The benchmarks provide companies with a clear roadmap of what commitments and changes they must make to put our planet, society and economy on a more sustainable and resilient path. They

also equip everyone - from governments and financial institutions to civil

	society organisations and individuals – with the insights that they need to collectively incentivise leading companies to keep going and pressure the laggards to catch up (WBA website).
WEIGHTING	Relative importance given to each performance modules and indicators, in order to reflect the more important/significant aspects and the decarbonisation potential of different actions.

9. Appendix

9.1. FRAMEWORK DEVELOPMENT AND UPDATE HISTORY

- The first draft version of the ACT Framework (v0.1) was developed by ADEME and CDP and was released in 2016. An updated version (v1.1) was released in March 2019.
- 1144 The ACT Framework is updated in this 2024 version 2.0. Led by the World Benchmarking Alliance (WBA)
- with input from ADEME and CDP, the update happened between January and October 2024 and included
- 1146 the following steps:

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- 1147 ♦ Weekly meetings involving ADEME, CDP and WBA;
- Two meetings with an Advisory Group, which provided the initiative with feedback before and after the public consultation mentioned below;
 - A three week public consultation in August-September 2024.

1151 TABLE 13: COMPOSITION OF THE ADVISORY GROUP MEMBERS DEDICATED TO THE FRAMEWORK REVISION PROCESS

Advisory Group member Organisation

	-	
Alexis McGivern	Oxford University	
Ali Amin	TPI	
Andy Ross	CDP	
Anna Creed	Climate Bonds Initiative	
Claire Wigg	Exponential roadmap	
David King	GFANZ	
Frederic Hans	New Climate Institute	
Guillaume Bone	WWF-FR	
Jenny Ahlen	We Mean Business	
Lisa Lhonneur	Banque de France	
Paul Mougeolle	Notre Affaire à Tous	
Paul Schreiber	Reclaim Finance	
Perrine Toledano	Columbia Center of Sustainable Investment	
Rachel Hawker	Climate Arc	
Stephanie Chow	GFANZ	
Tessa Ferry	Race to Zero	
Thomas White	RMI	
Tom Wainwright	ClimateWorksCentre	
Tyler McCullough	CERES	

9.2. SPECIFIC GUIDING QUESTIONS FOR NARRATIVE

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- 1155 I. Business model and strategy
- 1156 Specific guiding questions to be asked are the following:
 - 1. To what extent is the company's organisational business model and strategy aligned or misaligned with the low-carbon transition?

1159 Guidance:

- For example, is the company transforming its core business model, such as strategically repositioning itself as a service provider instead of a manufacturer?
- For example, is the company's transition plan/low-carbon strategy an integral part of its overall company strategy?
- For example, does the company have a credible action plan in place to achieve its strategic objectives?
- For example, are there any significant gaps/weaknesses or strengths in the company's business model and/or strategy that were not revealed by the performance scoring?
 - Identify any areas that may not be picked up in the performance scoring. E.g., start-ups who
 may have a low level of maturity in terms of emissions disclosure, target-setting, etc., and
 therefore receive a low performance score, and yet have an innovative business model
 which is almost entirely low-carbon aligned.

1172 Analysis:

• Relevant performance modules (Targets, Material/Intangible Investment, Business Model, Transition Plan, etc.), alongside relevant reports/transition plan/action plans.

Basic	Standard	Advanced	Next practice	Low-carbon transition aligned
The company's organisational business model and strategy is not at all aligned with the low-carbon transition and there are serious doubts as to how this business model and strategy could be successful in the long-term.	The company's organisational business model and strategy is partly aligned with the low-carbon transition, but there is no evidence the company is strategically repositioning itself.	The company's organisational business model and strategy is partly aligned with the low-carbon transition and there is evidence the company is strategically repositioning itself.	The company's organisational business model and strategy is mostly aligned with the low-carbon transition.	The company's organisational business model and strategy is completely aligned with the low-carbon transition. The company has positioned itself as a leader in and example to the sector as to how to align with the low-carbon transition.

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- II. Consistency and credibility
- 1177 Specific guiding questions to be asked are the following:
- 1. Are there any aspects of the company's business model and strategy that are inconsistent with each other?

1180 Guidance:

• For example, if the company's net-zero target is heavily reliant on as-yet-unproven or non-mature technologies, yet the company is not investing in low-carbon R&D to develop these technologies, this shows inconsistency.

- For example, are there conflicting incentives in place that discourage a low-carbon transition in certain parts of the company?
- For example, is the company's business model and strategy inconsistent across the regions in which it operates?
 - For example, has the company set emissions reduction targets but does not yet report its emissions?

1189 Analysis:

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• Comparison between different performance modules/indicators (Targets, Material Investment, Intangible Investment, Management, etc.).

Basic	Standard	Advanced	Next practice	Low-carbon transition aligned
Several major aspects of the company's business model and strategy are inconsistent with each other.	One to two major aspects of the company's business model and strategy are inconsistent with each other.	Several minor aspects of the company's business model and strategy are inconsistent with each other.	One to two minor aspects of the company's business model and strategy are inconsistent with each other.	. The company's business model and strategy is entirely internally consistent.

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2. Are there any aspects of the company's reported business model and strategy that are inconsistent with external information about the company?

1195 Guidance:

- For example, do the company's recent public actions, including acquisitions and mergers, product/service offerings, public announcements, etc., show alignment with the data reported by the company?
- For example, does:
 - the group the company is part of;
 - any parents or subsidiaries of the company; or
 - any joint ventures or other legal or business structures in which the company is involved, invested in or owned or controlled through;

have any conflicting activities that undermine the company's ability to transition?

• To decide whether a particular event (such as an acquisition/merger, divestment, product/service offering, public announcement/commitment) should be considered relevant to the assessment of consistency and credibility, the assessor should use the following principle: emphasis should be placed on the most recent and most large-scale events. Large-scale events which occurred a long time ago (e.g., more than 15 years ago or so) may still be relevant, while small-scale events which occurred very recently (e.g., in the last 2 years or so) may also be relevant.

1211 Analysis:

 Comparison between performance modules/indicators, and other information gathered from sustainability/annual reports, news sources, etc.

Basic	Standard	Advanced	Next practice	Low-carbon transition aligned
Several major aspects of the company's business model and strategy are inconsistent with	One to two major aspects of the company's business model and strategy are inconsistent with	Several minor aspects of the company's business model and strategy are inconsistent with	One to two minor aspects of the company's business model and strategy are inconsistent with	. The company's business model and strategy is entirely consistent with

| external information about the company. |
|----------------------|----------------------|----------------------|----------------------|---|
| about the company. |

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3. Are there any aspects of the company's business model and strategy that are not credible?

1216 Guidance:

- 1217 For example, is the company unlikely to achieve its targets based on its locked-in emissions?
 - For example, has the company previously made any public announcements/commitments/targets on
 which it has failed to deliver, namely those related to climate and environmental performance, which
 call into question the credibility of current announcements/commitments/targets?

1221 Analysis:

- Analysis of different performance modules/indicators (Targets, Material Investment, Intangible
 Investment, Management, etc.).
 - To check achievement of past announcements/commitments/targets, check past sustainability/annual reports/press releases for announcements/commitments/targets, compare across years to see if any were not met or abandoned.

Basic	Standard	Advanced	Next practice	Low-carbon transition aligned
Several major aspects of the company's business model and strategy are not credible.	One to two major aspects of the company's business model and strategy are not credible.	Several minor aspects of the company's business model and strategy are not credible.	One to two minor aspects of the company's business model and strategy are not credible.	The company's business model and strategy is entirely credible.

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1228 III. Data quality

- 1229 Specific guiding questions to be asked are the following:
- 1. Are there any concerns around the accuracy of any elements of the reported data?

1231 Guidance:

- For example, are there clear errors in the company's emissions figures?
- For example, has the company's emissions inventory been verified by a third party using an accepted standard?

1235 Analysis:

- 1236 Third-party assurance/verification statements.
- Analysis of different performance modules/indicators (Targets, Material Investment, Intangible
 Investment, Management, etc.).

Basic	Standard	Advanced	Nevt practice	Low-carbon transition aligned
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•	ts of the elements of the	One to two minor concerns exist around the accuracy of elements of the reported data.	No concerns exist around the accuracy of any elements of the reported data.
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2. Are there any concerns around the completeness of any elements of the reported data?

1241 Guidance:

For example, if the company is not clear and transparent about the boundaries/scope/specific
activities the data is referring to, or the sources of assumptions used, this signifies a lack of
completeness.

• For example, does the company have incomplete time series data?

1246 Analysis:

 Analysis of different performance modules/indicators (Targets, Material Investment, Intangible Investment, Management, etc.).

1249 • Company reports.

Basic	Standard	Advanced	Next practice	Low-carbon transition aligned
Several major concerns exist around the completeness of elements of the reported data.	One to two major concerns exist around the completeness of elements of the reported data.	Several minor concerns exist around the completeness of elements of the reported data.	One to two minor concerns exist around the completeness of elements of the reported data.	No concerns exist around the completeness of any elements of the reported data.

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3. Are there any concerns around the consistency of any elements of the reported data?

1252 Guidance:

For example, are there any elements of the reported company data that conflict with or contradict other aspects?

- For example, if the use of boundaries, assumptions and definitions of activities are not consistent across all data reported, this raises concerns around the consistency of the data.
- For example, if the company does not report any low-carbon CAPEX, but future emissions of assets largely appear to decrease, this raises concerns around the future emissions data.
- For example, are there figures reported in the company's CDP questionnaire response which conflict with figures from the company's own reports?

1261 Analysis:

 Comparison of different performance modules/indicators (Targets, Material Investment, Intangible Investment, Management, etc.).

Comparison of CDP response and company reports.

Basic Standard	Advanced	Next practice	Low-carbon transition aligned
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concerns exist around the consistency of elements of the	One to two major concerns exist around the consistency of elements of the reported data.	Several minor concerns exist around the consistency of elements of the reported data.	One to two minor concerns exist around the consistency of elements of the reported data.	No concerns exist around the consistency of any elements of the reported data.
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4. Are there any concerns around the timeliness of any elements of the reported data?

1267 Guidance:

- For example, does all the reported data relate to the correct time period?
- 1269 For example, does the company have significant delays in reporting?
- For example, how up-to-date (or not) are relevant underlying assumptions such as emissions factors and life-cycle assessment results?

1272 Analysis:

Analysis of different performance modules/indicators (Targets, Material Investment, Intangible
 Investment, Management, etc.).

 Underlying assumptions reported by the company (emissions factors, life-cycle assessment results, etc.)

1277 • Company reports.

Basic	Standard	Advanced	Next practice	Low-carbon transition aligned
Several major concerns exist around the timeliness of elements of the reported data.	One to two major concerns exist around the timeliness of elements of the reported data.	Several minor concerns exist around the timeliness of elements of the reported data.	One to two minor concerns exist around the timeliness of elements of the reported data.	No concerns exist around the timeliness of any elements of the reported data.

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1279 IV. Reputation

Specific guiding questions to be asked are the following:

1. Is there evidence (from sources identified in the Analysis section) of company involvement in any reputational incidents (e.g., environmental controversies, accounting scandals, etc.) that call into question the credibility of the company's low-carbon strategy and commitments?

1284 Guidance:

- To decide whether a particular reputational incident (such as an environmental or governance-related controversy or scandal) should be considered relevant to the assessment, the assessor should use the following principle: the relevance of a reputational incident is a function of the time since the event, and the severity of the incident. I.e., emphasis should be placed on the most recent and most high-severity incidents. High-severity incidents which occurred a long time ago (e.g., more than 15 years ago or so) may still be relevant to consider, while some lower-severity incidents which occurred very recently (e.g., in the last 2 years or so) may also be relevant to consider.
- Minor or occasional breaches of law need not be included, while consistent, systematic rule-breaking should.

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A rule of thumb to determine whether an incident is severe is whether the company's board became
involved (or should have done so), making a public statement or committing to making some concrete
change within the organisation.

1297 Analysis:

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 Conduct check of news sources, RepRisk, InfluenceMap, legal section of company reports, press releases/public statements, etc. for relevant reputational incidents related to the company.

Basic	Standard	Advanced	Next practice	Low-carbon transition aligned
Company involvement in several major incidents, related to relevant ESG issues, that call into question the credibility of the company's low-carbon strategy and commitments.	Company involvement in one to two major incidents, related to relevant ESG issues, that calls into question the credibility of the company's low-carbon strategy and commitments.	Company involvement in several minor incidents related to relevant ESG issues, that call into question the credibility of the company's low-carbon strategy and commitments.	Company involvement in one to two minor incidents related to relevant ESG issues, that call into question the credibility of the company's low-carbon strategy and commitments.	No company involvement in any incidents, related to relevant ESG issues, that call into question the credibility of the company's low-carbon strategy and commitments.

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2. If reputational concerns exist, to what extent is the company addressing/has the company addressed these concerns?

1303 Guidance:

- Score "low-carbon transition aligned" if no reputational concerns exist.
- For example, has the company made efforts to address the issue/implement any learnings, i.e., did it change its management structure or internal processes, give evidence that the issue is fixed, demonstrate a change in culture within the company, or not demonstrate any significant changes, meaning the controversy could likely repeat?
- The assessor should be wary of communications that attempt to cover up the issue without demonstrating concrete changes.
- 1311 Analysis:
- 1312 Check company website, reports, press releases, etc.

Basic	Standard	Advanced	Next practice	Low-carbon transition aligned
The company has consistently failed to address reputational concerns by implementing concrete changes. Any attempts to address these concerns are superficial.	The company has generally addressed reputational concerns by implementing minor changes. Some attempts to address these concerns are superficial.	The company has generally addressed reputational concerns by implementing concrete changes. Concerns not always addressed swiftly or satisfactorily.	The company has always addressed reputational concerns by implementing concrete changes. Concerns not always addressed swiftly or satisfactorily.	The company has always addressed reputational concerns by implementing concrete changes. Concerns always addressed swiftly and satisfactorily.

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1314 V. Risk

- 1315 Specific guiding questions to be asked are the following:
- 1. How reliant is the company on high-emitting activities for its profits, now and in the future?
- 1317 Guidance:

- This question considers the extent to which the company is starting its transition from such a position of reliance on fossil fuels, that there is a significant risk that it will be unable to achieve its low-carbon transition at the rate required by its GHG emissions reduction pathway.
 - For example, is the company still heavily reliant on fossil fuel-related activity (across the whole chain, covering both direct and indirect emissions) for its profits, and showing little sign of reducing its dependence?

1324 Analysis:

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1325 • Relevant performance modules/indicators (Business models, Material/Intangible investments, etc.).

Basic	Standard	Advanced	Next practice	Low-carbon transition aligned
The company is almost completely reliant on high-carbon activities for its profits, and shows little sign of changing its activities in the future.	The company is significantly reliant on high-carbon activities for its profits, and shows little sign of changing its activities in the future.	The company has some reliance on high-carbon activities for its profits, but is beginning to transition away from its remaining high-carbon activities.	The company has almost no reliance on high-carbon activities for its profits, and is successfully transitioning away from its remaining high-carbon activities.	The company has no reliance on high-carbon activities for its profits.

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2. Are there potential or existing market, policy/legal and/or technological risks that may block the successful implementation of a particular strategic low-carbon direction?

Guidance:

- This question can be thought of as asking about external risks what are the external forces that might prevent the company from transitioning?
- Market risk example: is there low expected demand for certain low-carbon products in the future due to their high price?
- Policy/legal risk example: is there a risk that policies (including unambitious environmental policies, climate-negative policies, minimum purchase agreements in the country or countries in which the company operates will block or disincentivise the company's decarbonisation efforts?
- Technological risk example: is there a risk that new technologies required by the company to achieve its decarbonisation targets are not successfully developed?

1339 Analysis:

- This will likely require the gathering of several data sources which may vary significantly by sector.
- Sources may include: company CDP response data on risks; company reports; sector-wide transition risk or TCFD reports; any other relevant sources based on internet searches.

Basic	Standard	Advanced	Next practice	Low-carbon transition aligned
The company faces several major potential and/or existing market, policy/legal and/or technological risks that may block the successful implementation of a particular strategic low-carbon direction.	The company faces one to two major potential and/or existing market, policy/legal and/or technological risks that may block the successful implementation of a particular strategic low-carbon direction.	The company faces several minor potential and/or existing market, policy/legal and/or technological risks that may block the successful implementation of a particular strategic low-carbon direction.	The company faces one to two minor potential and/or existing market, policy/legal and/or technological risks that may block the successful implementation of a particular strategic low-carbon direction.	The company does not face any potential or existing market, policy/legal and/or technological risks that may block the successful implementation of a particular strategic low-carbon direction.

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3. If risks exist, to what extent is the company taking action to mitigate these risks?

1345 Guidance:

- - Score "low-carbon transition aligned" if no significant risks exist.
 - For example, if there is a major risk of the unsuccessful development of new technologies, to what extent is the company investing in R&D for low-carbon technology to tackle this risk? Or, if there is a major risk that there will be low demand for low-carbon products, to what extent is the company working to reduce the price/increase marketing of its low-carbon products?

1351 Analysis:

Analysis of the risks identified, and data from performance modules/indicators, company reports,
 etc., demonstrating the company's response to these risks.

Basic	Standard	Advanced	Next practice	Low-carbon transition aligned
The company is taking no action to mitigate any potential and/or existing risks that may block the successful implementation of a particular strategic low-carbon direction.	The company is taking very limited action to mitigate any potential and/or existing risks that may block the successful implementation of a particular strategic low-carbon direction.	The company is taking some action to mitigate some potential and/or existing risks that may block the successful implementation of a particular strategic low-carbon direction.	The company is taking significant action to mitigate some potential and/or existing risks that may block the successful implementation of a particular strategic low-carbon direction.	The company is taking significant action to mitigate all potential and/or existing risks that may block the successful implementation of a particular strategic low-carbon direction.

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9.3. MAPPING ACT WITH OTHER FRAMEWORKS

1358 ** Work in progress **

1359	A mapping of the ACT indicators against various disclosure frameworks such as ESRS, TPT and GRI will be
1360	included in the final draft of the framework. The mapping intends to show to what extent the data required to
1361	perform an ACT assessment is available in existing disclosure requirements and will provide a tool for
1362	assessors to identify where key information for an assessment can be found.